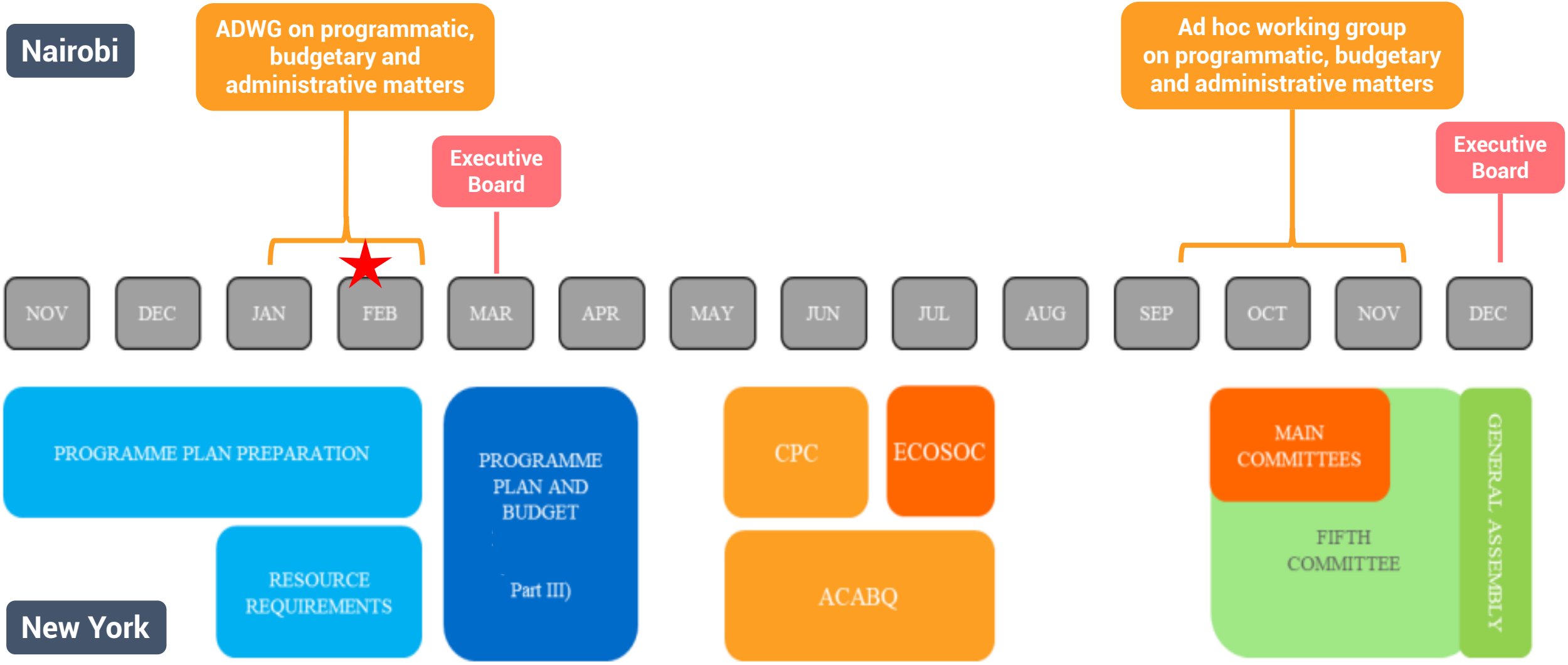
UN-HABITAT

Draft Work Programme and Budget for the year 2026

Draft Work Programme and Budget for the year 2026
61st meeting of the Ad hoc working group on programmatic, budgetary and administrative matters
3 February 2025

Planning process



1 *Abbreviations:* CPC, Committee for Programme and Coordination; ACABQ, Advisory Committee for Administrative and Budgetary Questions; ECOSOC, Economic and Social Council

Structure of Work Programme 2026

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Overall orientation

1. Mandates and background
2. Strategy and external factors for 2026
3. Programme performance in 2024
4. Legislative mandates
5. Deliverables (cross-cutting)
6. Evaluation activities

IMPLEMENTING THE NEW URBAN AGENDA

Across four subprogrammes

1. Objective
2. Strategy
3. Programme performance in 2024
4. Planned Results for 2026
5. Deliverables

Key Elements of the Programme Strategy for 2026

1. Focus on pathways to **transformative change,** showcasing examples of cities impacted by innovate and progressive policies, especially with Global Housing Crisis

2. Support cities in integrating **urban and territorial planning**, **management**, **investment** and **finance** that help overcome **inequalities** build **resilience**

3. Play a central role in supporting the **Pact for the Future**'s principles by helping countries navigate complex housing issues

4. Operationalize framework for **stakeholders' engagement and collaboration**; **advocacy, communication and outreach activities** across the 4 subprogrammes for **mobilizing public** and **political support**

5. Under the **UN 2.0 framework,** strengthen **capacity-building** initiatives in localizing the Sustainable Development Goals

6. **Mainstream social inclusion** on women and girls, older persons, persons with disabilities, children and young people.

7. **Deepen collaboration** with UNDCO to strengthen impact on Sustainable Urbanization

External Factors

The programme plan for 2026 is based on the following **assumptions:**

(a) Adequate unearmarked extrabudgetary **resources** are available

(b) Countries **commitment** to the New Urban Agenda and 2030 Agenda for Sustainable Development (SDGs)

(c) National and local governments continue to request for **policy advice and technical assistance** from UN-Habitat to develop and implement their urban policies, plans and strategies

(d) Urban **indicators, data and information** are used to formulate policies, with adequate mechanisms available for impact monitoring and performance assessments

(e) Social, political and macroeconomic conditions will not affect implementation of programmes and projects

SUBPROGRAMMES

Subprogramme 1: further increase the focus on access to **adequate housing** to overcome inequalities and facilitate social inclusion

Subprogramme 2: strengthen the focus on **municipal finance** and **socio-economic recovery**

Subprogramme 3: increase the **synergies** between programming focusing on **climate change** and **urban environment**

Subprogramme 4: focus on **urban recovery** as a key instrument for effective action in the humanitarian, development and peace and security nexus

RESULTS PER SUB PROGRAMME

	SP1: Reduced spatial inequality and poverty in communities across the urban-rural continuum	SP2:Enhanced shared prosperity of cities and regions	SP3: Strengthened climate action and improved urban environment	SP4: Effective urban crisis prevention and response
Highlight Story 2024 (NEW)	**Enhancing WASH Services for building climate resilience**	**Driving Sustainable urban development through effective urban policies**	**Urban Climate Change Innovation significantly advanced globally**	**Sustainable integration of displacement-affected communities (DACs) for improved access to Housing, Land, and Property (HLP)**
Result 1 Carried forward from 2024 Programme Plan	Inclusive cities and communities through urban regeneration	Voluntary Local Reviews to enhance the shared prosperity of cities and regions globally through SDG localization	Conservation, management and sustainable use approaches, such as nature-based solutions and ecosystem-based approaches to improve livelihoods and resilience of urban poor communities	Enhanced sustainable solutions to migration
Result 2 Carried forward from 2025 Programme Plan	Cities and countries commit to provide adequate housing for all and address homelessness and housing exclusion	Digital Transformation for Sustainable Urban Development	Nationally Determined Contributions increasingly contain urban content	Sustainable integration of displaced communities
Result 3 (included in 2026) **NEW: Proposed programme plan 2026**	**Cities promoting and implementing strategies, tools or approaches to increase secure tenure rights to land**	**Improved own source revenue performance of local governments**	**Urban climate action plans to build the climate resilience of urban poor communities**	**Integrated and participatory urban planning and inclusive development**

Subprogramme 1

Reduced spatial inequality and poverty in communities across the urban-rural continuum

Highlight result (NEW)
Enhancing WASH Services for building climate resilience

- ✓ Programme performance in 2024
- ✓ Performance measures over 3 years (2022-2024) and not carried forward into future plans

Result 1: ***inclusive cities and communities through urban regeneration***

- ✓ Carried forward from 2024 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

Result 2: ***Cities and countries commit to provide adequate housing for all and address homelessness and housing exclusion***

- ✓ Carried forward from 2025 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

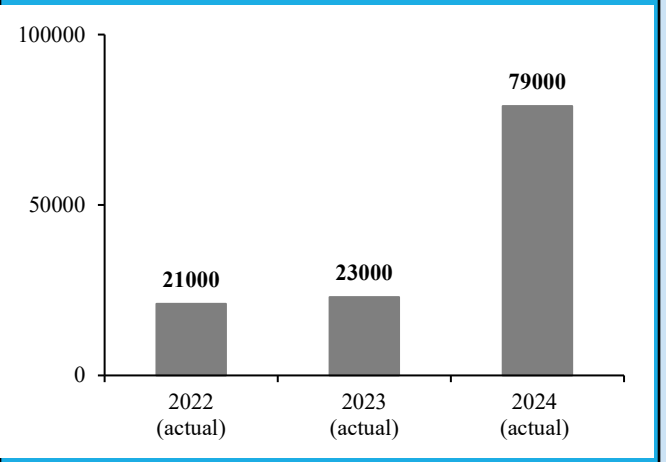
Result 3: planned result (NEW): ***Cities promoting and implementing strategies, tools or approaches to increase secure tenure rights to land***

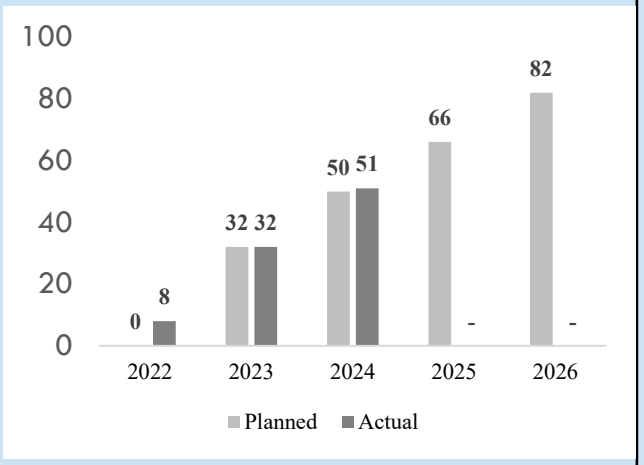
- ✓ Proposed programme plan for 2026
- ✓ Lessons learned and planned change
- ✓ Performance measures over 5 years (2022-2026) and carried forward for an additional 2 years
- ✓ Title expected to remain valid until 2028

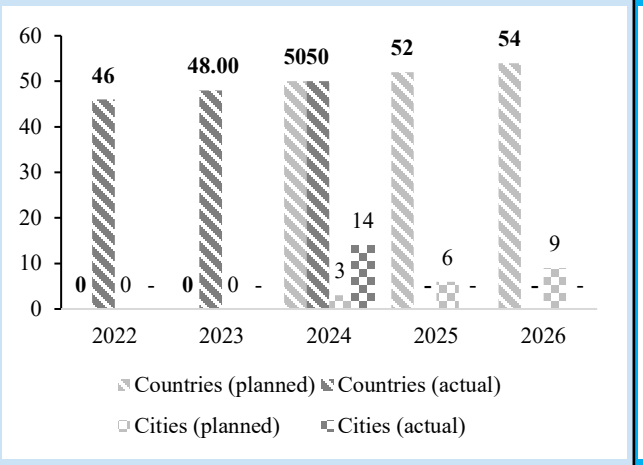
Two new results, two carried-forward results

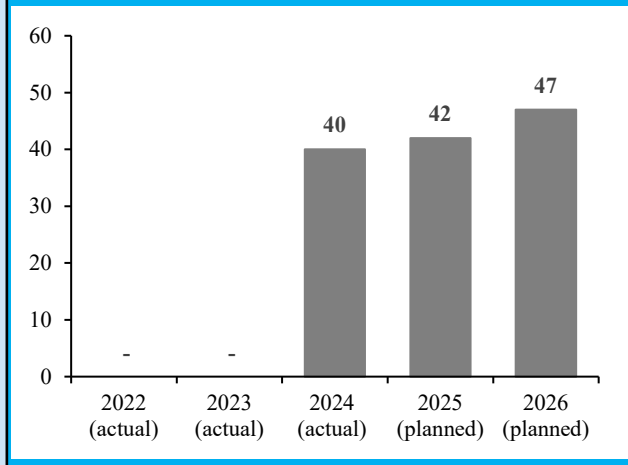
SP1 : PERFORMANCE MEASURES

Highlight Story 2024 (NEW)	Result 1 Carried forward from 2024 Programme Plan	Result 2 Carried forward from 2025 Programme Plan	Result 3 (included in 2026) NEW: Proposed programme plan for 2026
Enhancing WASH Services for building climate resilience	**Inclusive cities and communities through urban regeneration**	**Cities and countries commit to provide adequate housing for all and address homelessness and housing exclusion**	**Cities promoting and implementing strategies, tools or approaches to increase secure tenure rights to land**
Performance Measure: number of people benefiting from enhanced WASH services	**Performance Measure:** number of partner cities that have implemented urban and territorial regeneration initiatives (cumulative)	**Performance Measure:** number of partner cities and countries that have adopted strategies towards ending homelessness and ensuring sustainable access to adequate housing for all (cumulative)	**Performance Measure:** number of partner cities promoting and implementing strategies, tools or approaches to increase secure tenure rights to land









Subprogramme 2
Enhanced shared prosperity of cities and regions

Highlight result (NEW) :
Driving Sustainable urban development through effective urban policies

- ✓ Programme performance in 2024
- ✓ Performance measures over 3 years (2022-2024) and not carried forward into future plans

Result 1: ***Voluntary Local Reviews to enhance the shared prosperity of cities and regions globally through SDG localization***

- ✓ Carried forward from 2024 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

Result 2: ***Digital Transformation for Sustainable Urban Development***

- ✓ Carried forward from 2025 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

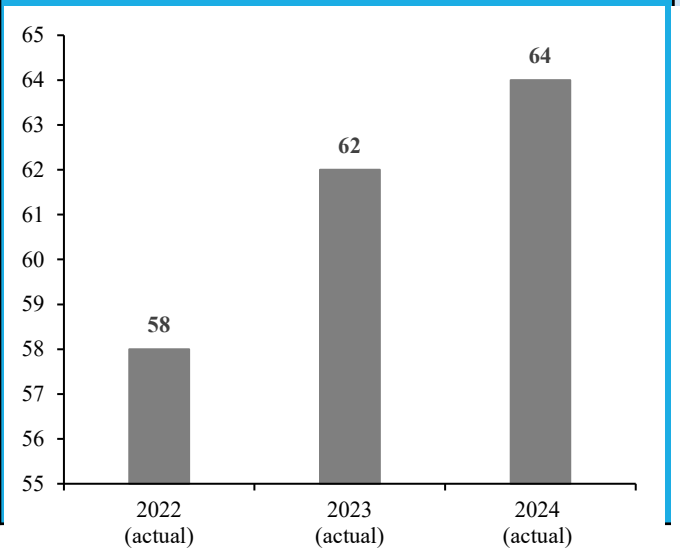
Result 3: planned result (NEW) :
Improved own source revenue performance of local governments

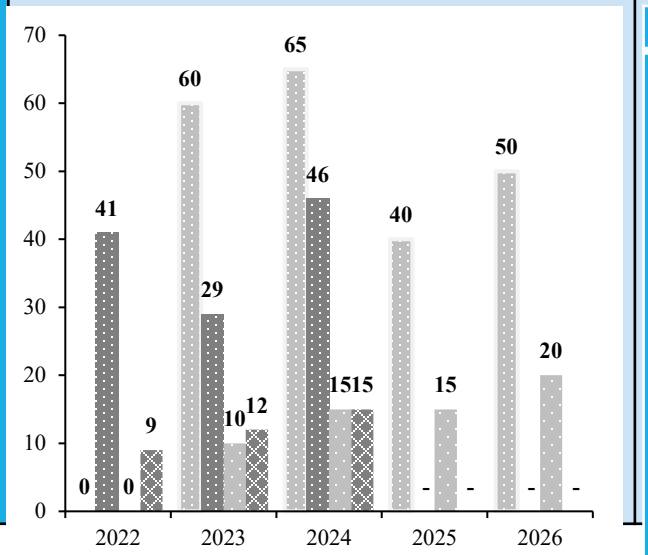
- ✓ Proposed programme plan for 2026
- ✓ Lessons learned and planned change
- ✓ Performance measures over 5 years (2022-2026) and carried forward for an additional 2 years
- ✓ Title expected to remain valid until 2028

Two new results, two carried-forward results

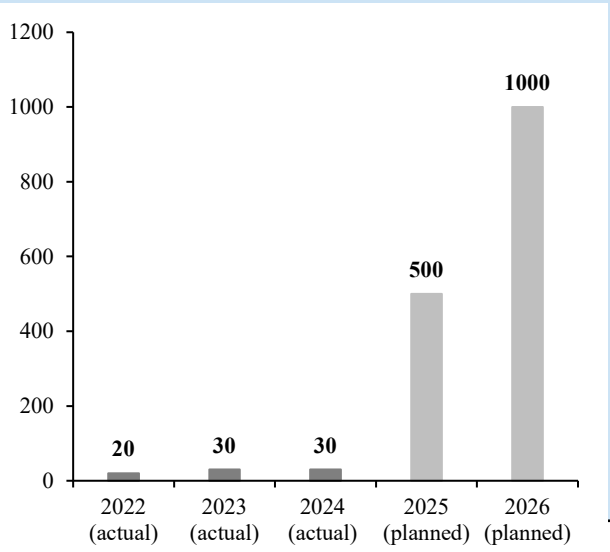
SP2 : PERFORMANCE MEASURES

Highlight Story 2024 (NEW)	Result 1 Carried forward from 2024 Programme Plan	Result 2 Carried forward from 2025 Programme Plan	Result 3 (included in 2026) NEW: Proposed programme plan for 2026
Driving Sustainable urban development through effective urban policies	**Voluntary Local Reviews to enhance the shared prosperity of cities and regions globally through SDG localization**	**Digital Transformation for Sustainable Urban Development**	**Improved own source revenue performance of local governments**
Performance Measure: number of countries supported in national urban policy development	**Performance Measure:** number of voluntary local reviews prepared by local and regional governments (annual)	**Performance Measure: Qualitative (adoption 2022 / development 2023 / strategies 2024**	**Performance Measure:** number of Local Governments that have developed OSR strategies and reform initiatives based on the input of UN-Habitat





2022 (actual)	2023 (actual)	2024 (actual)	2025 (planned)	2026 (planned)
Thirty cities adopted people-centred smart city strategies	United Nations Habitat Assembly adopted resolution 2/1 Fifteen cities developed people-centred smart city strategies and plans	Twenty cities pilot strategies, plans and projects to inform the development of the international guidelines on people-centred smart cities imple mented	The internati onal guideline s on people-centred smart cities are endorsed by the UN-Habitat Assembly	10 cities to pilot the internati onal guidelin es on people centred smart cities



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Subprogramme 3

Strengthened climate action and improved urban environment

Highlight result (NEW) : ***Urban Climate Change Innovation significantly advanced globally***

- ✓ Programme performance in 2024
- ✓ Performance measures over 3 years (2022-2024) and not carried forward into future plans

Result 1: ***Conservation, management and sustainable use approaches, such as nature-based solutions and ecosystem-based approaches to improve livelihoods and resilience of urban poor communities***

- ✓ Carried forward from 2024 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

Result 2: ***Nationally Determined Contributions increasingly contain urban content***

- ✓ Carried forward from 2025 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

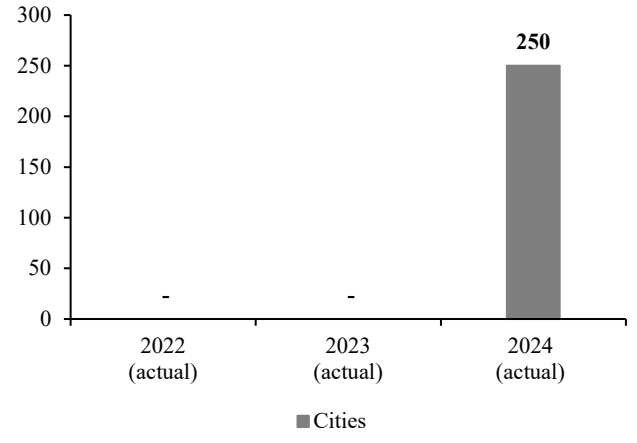
Result 3: planned result (NEW) : ***Urban climate action plans to build the climate resilience of urban poor communities***

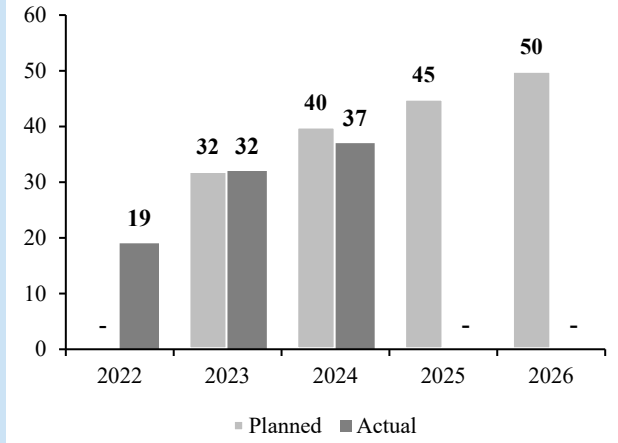
- ✓ Proposed programme plan for 2026
- ✓ Lessons learned and planned change
- ✓ Performance measures over 5 years (2022-2026) and carried forward for an additional 2 years
- ✓ Title expected to remain valid until 2028

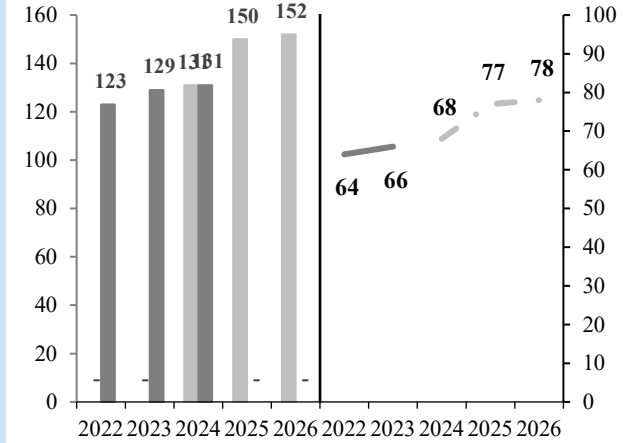
Two new results, two carried-forward results

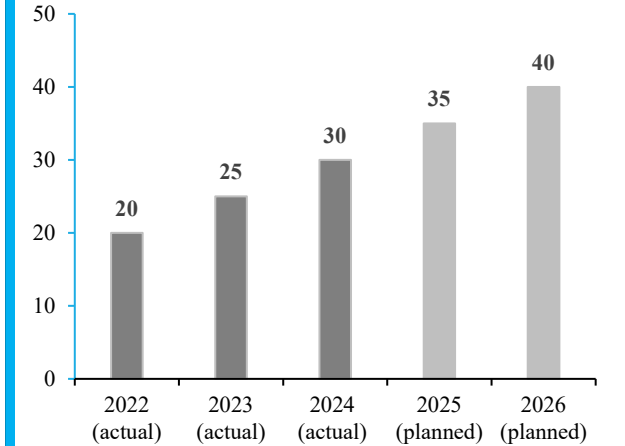
SP3 : PERFORMANCE MEASURES

Highlight Story 2024 (NEW)	Result 1 Carried forward from 2024 Programme Plan	Result 2 Carried forward from 2025 Programme Plan	Result 3 (included in 2026) NEW: Proposed programme plan for 2026
Urban Climate Change Innovation significantly advanced globally	**Conservation, management and sustainable use approaches, such as nature-based solutions and ecosystem-based approaches to improve livelihoods and resilience of urban poor communities**	**Nationally Determined Contributions increasingly contain urban content**	**Urban climate action plans to build the climate resilience of urban poor communities**
Performance Measure: identified cities and climate change action priorities	**Performance Measure:** number of towns and cities implementing conservation, management and sustainable use approaches, such as nature-based solutions and ecosystem-based approaches (cumulative)	**Performance Measure:** nationally determined contributions with urban content (cumulative)	**Performance Measure:** number of integrated urban climate action plans focusing on the most vulnerable communities









Subprogramme 4
Effective urban crisis prevention and response

Highlight result (NEW): ***Sustainable integration of displacement-affected communities (DACs) for improved access to Housing, Land, and Property (HLP)***

- ✓ Programme performance in 2024
- ✓ Performance measures over 3 years (2022-2024) and not carried forward into future plans

Result 1: ***enhanced sustainable solutions to migration***

- ✓ Carried forward from 2024 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

Result 2: ***Cities and countries commit to provide adequate housing for all and address homelessness and housing exclusion***

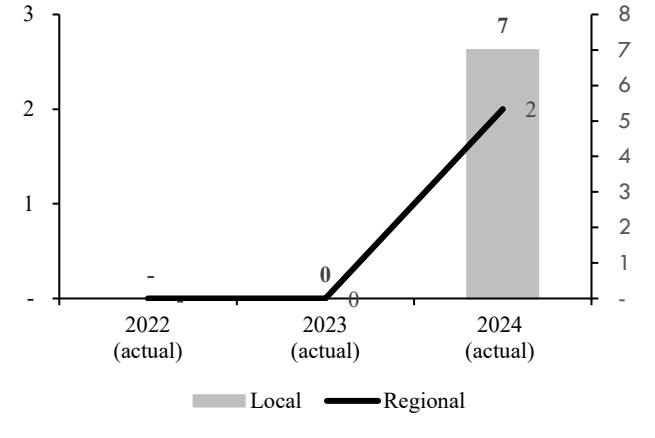
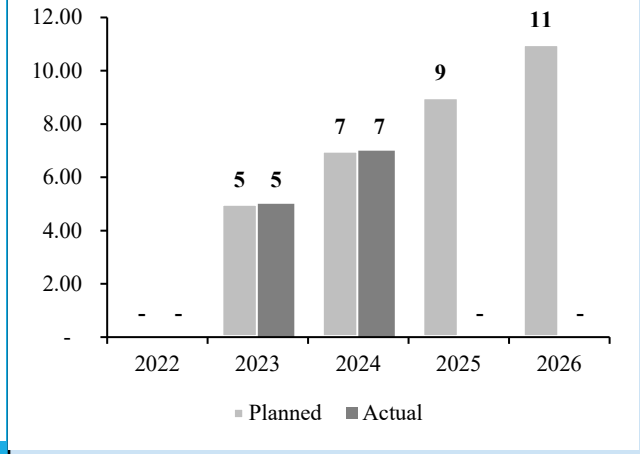
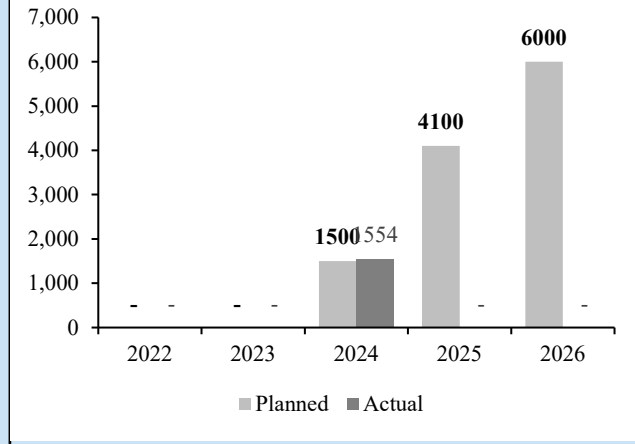
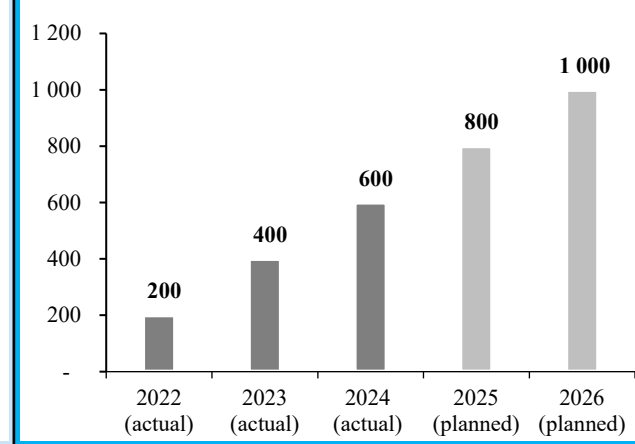
- ✓ Carried forward from 2025 Programme Plan
- ✓ Update performance measure for 2024 (actual) and 2026 (plan)

Result 3: planned result (NEW) ***Integrated and participatory urban planning and inclusive development***

- ✓ Proposed programme plan for 2026
- ✓ Lessons learned and planned change
- ✓ Performance measures over 5 years (2022-2026) and carried forward for an additional 2 years
- ✓ Title expected to remain valid until 2028

Two new results, two carried-forward results

SP4 : PERFORMANCE MEASURES

Highlight Story 2024 (NEW)	Result 1 Carried forward from 2024 Programme Plan	Result 2 Carried forward from 2025 Programme Plan	Result 3 (included in 2026) NEW: Proposed programme plan for 2026
Sustainable integration of displacement-affected communities (DACs) for improved access to Housing, Land, and Property (HLP)	**Enhanced sustainable solutions to migration**	**Cities and countries commit to provide adequate housing for all and address homelessness and housing exclusion**	**Integrated and participatory urban planning and inclusive development**
Performance measure: number of regional and local administrations supported to integrate DACs for improved access to HLP in Ethiopia (cumulative)	**Performance Measure:**number of countries adopting a context-specific response to urban migration and displacement (cumulative)	**Performance Measure:** number of land title deeds and tenure security documents issued in Somalia in support of integrating displaced communities (cumulative)	**Performance Measure:** number of settlements with displaced populations adopting an integrated, participatory urban planning and inclusive development approach (cumulative)
			

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