



UN-HABITAT

## **Agenda item 10 (HSP/EB.2024/9)**

# Implementation of the UN Development System Reform in UN-Habitat

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Executive Board of UN-Habitat: First session for year 2024  
06-08 May 2024

## UNDS Reform: Key Resolutions & Mandate

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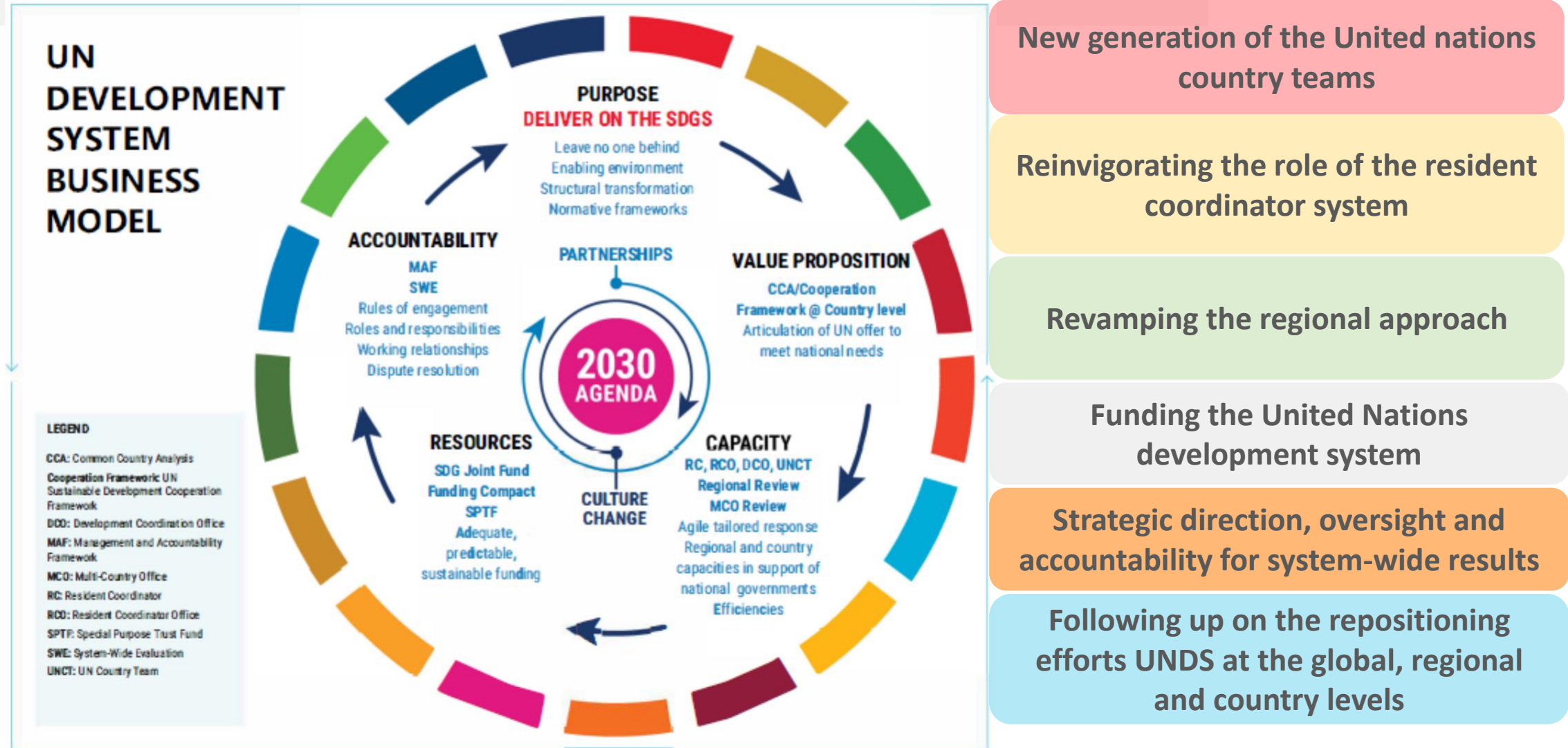
**GA resolution 71/243** (2016), and **75/233** (2020) on the “*quadrennial comprehensive policy review (QCPR) of operational activities for development of the United Nations system*”,

**GA resolution 72/279** (2018) on “*repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system*”,

**GA resolution 76/4** (2021) on the “*review of the functioning of the reinvigorated resident coordinator system, including its funding arrangement*”

# The reformed UN development system for the SDGs

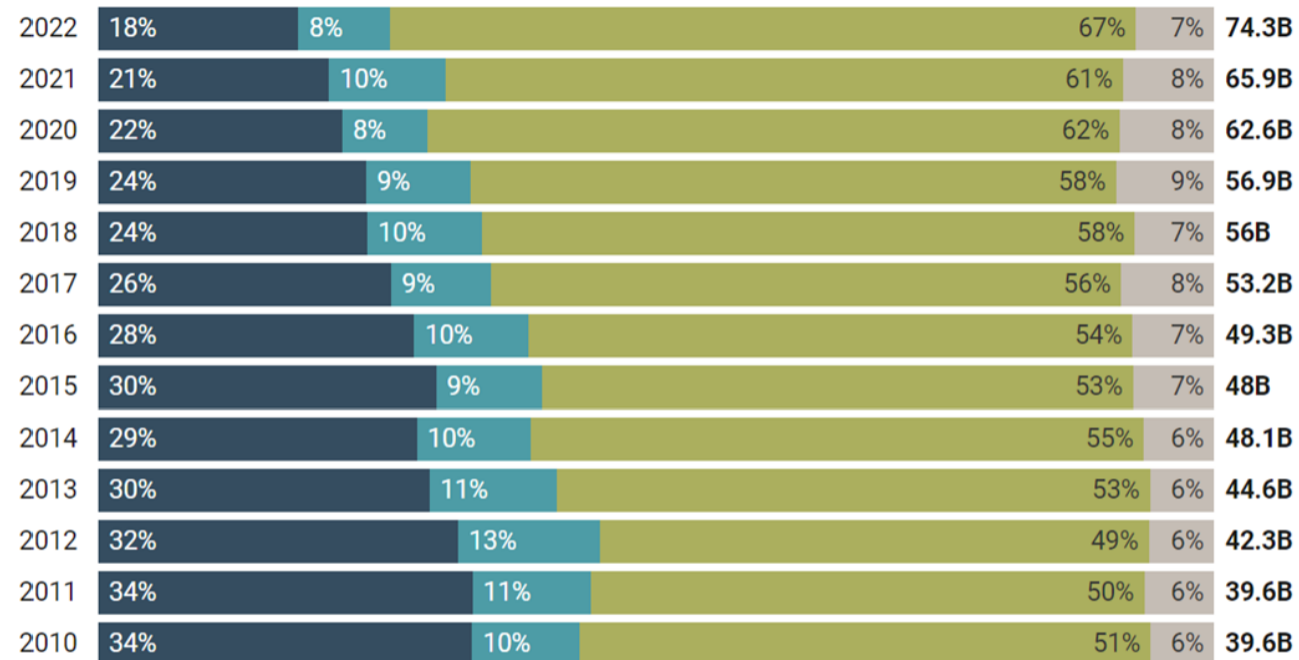
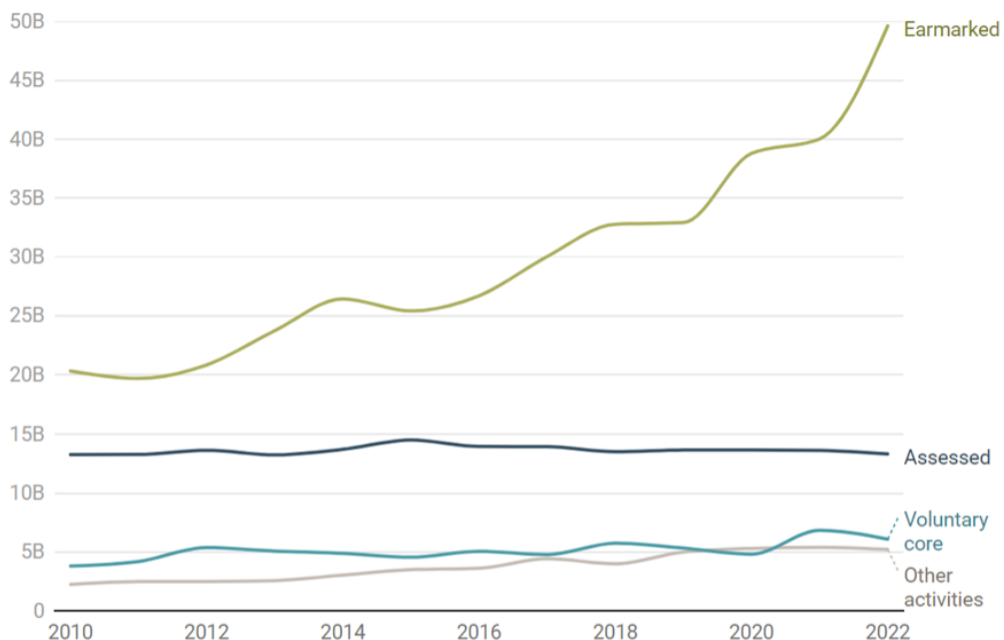
## Strengthened value proposition, capacities, resources and accountability for results



- **GA 72/279** - recognized the importance of significantly improving Member States **voluntary and grant-based funding** as vital for successfully repositioning of the UNDS, and strengthening multilateralism to better support countries in their efforts towards swift implementation of the 2030 Agenda in line with national needs and priorities in a coherent and integrated manner;
- The above was re-affirmed by Member States recently at the **UNGA Summit on the Sustainable Development Goals (SDGs), on 18 and 19 September 2023**, where world leaders recognized the urgent need for bold, ambitious, accelerated, just and transformative action on sustainable development, **keeping in mind that** (i) **achieving the SDGs by 2030 requires strong multilateralism**, and (ii) **a strong multilateralism requires strong funding**;

- **No significant growth** between 2015 and 2022 to the UN's sustainable development activities funding, despite Member States global commitment to the 2030 Agenda;
- **high levels of earmarking**, particularly to specific projects, limiting the UN development system's ability to respond strategically to national priorities, offer integrated policy solutions, build resilience and reduce risk, and respond to development crises with agility and speed;
- **increased transaction costs, fragmentation, volatility, and competition among UN entities** – and ultimately undermining the capacity of the UN development system to support SDG achievement effectively, coherently, and efficiently;
- All UN entities, **including UN-Habitat** have been exposed to the above challenges slowing down the progress made so far in the implementation of Vision 2030

# UNDS reform: Funding Compact (Challenges)



Assessed
  Voluntary core
  Earmarked
  Other activities

# UNDS reform: Funding Compact

## *(Key principles)*

- Member States and UNDS must - recognize the **Funding Compact** as defined in GA resolution **GA 72/279**, as a shared responsibility, containing interdependent and mutually reinforcing actions for each,
- **Flexible funding is a necessary enabler of an effective UN development system, and an effective UN development system itself serves as an incentive for providing better quality funding.**
- **Replenishing the Funding Compact**, effectively and timely remains a **two-ways undertaking** and a **win-win scenario** with the regards to the urgency of accelerating the 2030 development Agenda.
- More detailed info on the Funding Compact may be found on the following dedicated link: <https://open.un.org/resources/un-development-system-funding-compact>



# UNDS reform: Challenges of UN-Habitat's project-funded approach

- **Project-funded approach of UN-Habitat country operations impedes progress**, slows down engagement and full compliance with the requirements of the UNDS reform.
- **Significant financial implications of UN-Habitat engagement with the UNDS reform, increases pressure on the organization's incomes mobilization** and management at the country level;
- The absence of core funding limiting the ability of UN-Habitat to implement fully UNDS reforms is – generally, directly related to the “**shy political support**” by Member States for the New Urban Agenda, as urbanization does not feature higher in their national priorities, nor in the outcome documents of the Regional Forums and High-Level Political Forums for Sustainable Development;
- UN-Habitat - joining the senior leadership of the UN in their appeal for renewed commitments to the Funding Compact, and more flexible funding for programming to ensure its full and timely compliance to the UNDS reform;



# UN-Habitat and the UNDS reform

## *Compliance with the MAF – UN-Habitat’s regional overview*

	ROAF	ROAS	ROAP	ROLAC	EE/CA
UN-Habitat’s specific guidance	N/A	N/A	N/A	N/A	N/A
Overall UN Guidance	Yes/compliant	Yes/compliant	Yes/compliant	Yes/compliant	Yes/compliant
Collaboration with UNCTs & UN/RC	Yes/compliant	Yes/compliant	Yes/compliant	Yes/compliant	Yes/compliant
Level of interaction	RR/Senior managers at the regional level	RR/Senior managers at the regional level	RR/Senior managers at the regional level	RR/Senior managers at the regional level	Senior managers at the regional level

# UN-Habitat and the UNDS reform

## *Contribution to CCA and UNSDCF*

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**United Nations Sustainable Development Cooperation Framework (UNSCDF), (former UNDAF) is:**

- **instrument for planning and implementation** of the UN development activities at country level, supporting of implementation of the **2030 Agenda**;
- **guides the entire UNDS** programme cycle, driving planning, implementation, monitoring, reporting and evaluation of collective UN support for achieving the 2030 Agenda.
- **determines and reflects the UNDS contributions** in the country and **shapes the configuration** of UN assets required inside and outside the country.

# UN-Habitat and the UNDS reform

## *UNCCA/UNSDCF – Regional overview*

	ROAF	ROAS	ROAP	ROLAC	EE/CA
<b>2020 - 2025</b> <u><i>Various stages</i></u> <i>(expired, extended, completed, under reformulation, or reformulated)</i>	Benin, Cameron, Congo, Cote d'Ivoire, Djibouti, Gabon, Guinea, Guinea Bissau, Kenya, Lesotho, Madagascar, Malawi, Mauritius, Seychelles, Mozambique, Nigeria, Rwanda, Sao Tome and Principe, South Sudan, Zambia, Zimbabwe	Algeria, Bahrain, Egypt, Iraq, Jordan, KSA, Kuwait, Lebanon, Libya, Morocco, Palestine, Sudan, Syria, Tunisia, UAE, Yemen, Morocco	Afghanistan, Bangladesh, Bhutan, Cambodia, China, Fiji, Kiritiba, Marshall Islands, Nauru, Palau, Solomon Islands, Tonga, Tuvalu, Vanuatu, India, Indonesia, Laos, Malaysia, Mongolia, Nepal, Pakistan, Papua New Guinea, Samoa, Sri Lanka, Thailand, Viet Nam	Brazil, Argentina, Colombia, Peru, Ecuador, Bolivia, Venezuela, Mexico, Cuba, Honduras, Guatemala, El Salvador, Panama, Haiti, Barbados	Bosnia and Herzegovina, Republic of North Macedonia, Serbia, Armenia, Azerbaijan, Georgia, Kazakhstan, Turkmenistan, Uzbekistan, Belarus, Türkiye

# UN-Habitat and the UNDS reform

## *Alignment of UN-Habitat Country Programme Document (HCPD) with UNSDCF*

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- **New HCPD embrace the shift in joint programming and joint programmes** adding value to the UNDS reform while opening up opportunities for UN-Habitat intensify advocacy for sustainable urbanization;
- Under the UN reform, **joint programming shall emanate from the CF and JWPs**, whereby UN organizations and national partners collectively prepare, implement, monitor and evaluate development activities aimed at achieving the 2030 Agenda and other international and regional commitments.
- **Joint Programmes shall therefore be anchored in an approved CF, its theory of change and accountability mechanisms.** It answers the need for more coherent, cross-sectoral approaches and it contributes to catalytic change, linked to one or more CF outcomes, country priorities and SDGs.

KENYA  
HABITAT COUNTRY  
PROGRAMME DOCUMENT

2023-2027 Enhancing effective service delivery and sustainable urban development at national and county levels



REPUBLIC OF KENYA



UN-HABITAT

UN-HABITAT COUNTRY PROGRAMME DOCUMENT FOR  
SÃO TOMÉ AND PRÍNCIPE

2019-2021



Government of São Tomé and Príncipe

UN-HABITAT  
FOR A BETTER URBAN FUTURE

PALESTINE

Habitat  
Country Programme  
Document

2023 - 2026

UN-HABITAT  
FOR A BETTER URBAN FUTURE

United Nations Human Settlements Programme  
Regional Office for Arab States



Document de Programme Pays d'ONU-Habitat

HCPD

2020-2023

Royaume du MAROC

ONU-HABITAT  
POUR UN MEILLEUR AVENIR URBAIN

وزارة إعداد المدن والقرى والتنمية العمرانية  
المغرب  
Ministère de l'Urbanisme et du Développement des Territoires  
du Royaume des Marocains

# UN-Habitat and UNDS reform

## *Regional level engagement*

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### ***Substantive front:***

- **Regional Collaboration Platforms (RCP)/Peer Support Group (PSG)**
- **Issue-based Coalitions/IBCs**

### ***Operational front:***

- **Common back offices (CBOs)**
- **Business Operation Strategy (BOS),**
- **Mutual Recognition (MR),**
- **Common Premises.**

# UN-Habitat and the UNDS reform

## *Regional engagement – Africa*

	RCP/PSG	IBCs	BOS/MR	CBO	CP
<b>ROAF</b>	<b>Yes, engaged</b> with RCs to provide guidance and support to countries (e.g Burkina Faso, Niger, Sudan, Mozambique, Malawi) including attending the Africa SDGs Forum jointly with UNECA on the review of Goal 11	<b>Yes, engaged</b> as a co-convener of IBC 3 on digital development also supporting Botswana, South Africa, and Namibia on smart cities.	<b>Yes,</b> engaged in several countries, e.g Kenya	<b>Yes,</b> engaged in several countries, e.g Kenya	<b>Yes</b> – in countries e.g Somalia.

# UN-Habitat and the UNDS reform

## *Regional engagement - Arab States Region*

	RCP/PSG	IBCs	BOS/MR	CBO	CP
ROAS	<b>Yes – engaged</b> (e.g supports the integration of urban data in the regional data platform Manara, developed by UNESCWA)	<b>Yes – engaged</b> (4 regional (IBCs) namely (i) Climate, Food Security and Environment, (ii) Gender, Justice and Equality (iii) Youth and Adolescents and (iv) Migration)	<b>Yes, engaged</b> in the regional operations Management Team (ROMT) led by UNESCWA/ UNICEF. BOS: Egypt, Lebanon, Tunisia, Iraq, Syria, Sudan	<b>Yes</b> – in several countries in the region, where applicable such as in Amman.	<b>Yes</b> – in several countries in the region, where applicable such as Iraq, Kuwait & Lebanon.



# UN-Habitat and the UNDS reform

## *Regional engagement – Asia and the Pacific*

	RCP/PSG	IBCs	BOS/MR	CBO	CP
ROAP	<b>Yes, engaged</b> as co-chair of the Group on Human Mobility and Urbanization together with IOM, (e.g. integration migration into urban development)	<b>Yes, engaged</b> in issues such as housing, SDG localization, climate adaptation and waste management and urban mobility. Also leading the collection of inputs on SDG 11 for the SDG11 Synthesis Report	<b>Yes,</b> engaged as a active member of both OMT and UNCT mechanisms in countries wherever the agency is resident	<b>Yes,</b> engaged in several countries where the Agency is present	<b>Yes</b> – but only in Bangkok.

# UN-Habitat and the UNDS reform

## *Regional engagement – Latin America and Caribbean*

	RCP/PSG	IBCs	BOS/MR	CBO	CP
<b>ROLAC</b>	<b>Yes, engaged</b> as a co-chair of the working group on “partnerships and communications” with UNDP, and advocating for urban and territorial dimensions to enrich the discussions on the implementation of SDGs across the region	<b>Yes, engaged</b> (e.g. on “human mobility, migration and integration of migrants into the cities” with IOM and UNHCR, covering ten selected cities in six different countries including Colombia, Ecuador, Peru, Trinidad and Tobago, Bahamas and Dominican Republic.	<b>Yes,</b> engaged in several countries across the region	<b>Yes,</b> engaged in several countries’ (e.g. in Mexico, Colombia, Panama and Brazil/Rio de Janeiro)	In progress

# UN-Habitat and the UNDS reform

## *Regional engagement – Eastern Europe and Central Asia*

	RCP/PSG	IBCs	BOS/MR	CBO	CP
EE/CA	<b>Yes, engaged</b> e.g on Data and Statistics, building a close collaboration between the UN at regional and country levels and the intergovernmental sphere (e.g. conference of European statisticians)	<b>Yes, engaged</b> e.g contributing to IBCs on gender equality, youth and adolescents, social protection, large movements of people, displacement and resilience, environment and climate change, sustainable food systems	<b>Yes,</b> engaged in several countries across the region	<b>Yes,</b> engaged in several countries across the region	In progress

# Thank you!

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