



**Executive Board of the United Nations
Human Settlements Programme
Third session of 2023**
Nairobi, 28–30 November 2023
Item 4 of the provisional agenda*

**Financial, budgetary and administrative matters,
including the implementation of the resource
mobilization strategy in accordance with the strategic
plan for the period 2020–2025; a report on the fully
costed scalability model and action by UN-Habitat to
address geographical and gender imbalances in the
composition of its staff**

Financial status of the United Nations Human Settlements Programme as at 30 June 2023

Report of the Executive Director

I. Introduction

1. The present report provides an overview of the financial position of the United Nations Human Settlements Programme (UN-Habitat) as at 30 June 2023 and describes the performance of the main funding segments of UN-Habitat, namely the United Nations regular budget appropriations provided to UN-Habitat and the Foundation non-earmarked, programme support, Foundation earmarked and technical cooperation funds, for the period ended 30 June 2023.

2. Table 1 provides an overview of funding as at 30 June 2023, showing revenue and expenses for all the major UN-Habitat funding segments alongside the budget figures from the approved work programme for 2023. More detailed information is set out in the annexes to the present report.

Table 1

Status of the revenue, budget and expenses of the UN-Habitat main funds as at 30 June 2023^a

(Thousands of United States dollars)

<i>Component</i>	<i>Regular budget (section 15)</i>	<i>Foundation non-earmarked</i>	<i>Foundation earmarked</i>	<i>Technical cooperation</i>	<i>Total</i>
Revenue	6 425.5	1 437.1	9 302.0	28 110.3	45 274.9
Budget	6 638.2	1 500.6	19 538.5	48 355.1	76 032.4
Expenses	6 425.5	950.0	20 123.7	45 936.7	73 435.9

^a Revenue includes contributions and other sources of revenue and is stated net of adjustments. Budget figures are prorated to 30 June 2023.

* HSP/EB.2023/10.

3. Total revenue for the Foundation non-earmarked fund in the reporting period, including voluntary contributions, amounted to \$1.4 million more than the total expenses of \$1.0 million, resulting in a surplus of \$0.4 million.

4. Table 2 shows the composition of all voluntary contributions received during the period by contributor type, while table 3 shows voluntary contributions received by region.

Table 2

Voluntary contributions, by type of contributor

(Thousands of United States dollars)

<i>Component</i>	<i>Civil society</i>	<i>Foundation</i>	<i>Government</i>	<i>Inter-governmental</i>	<i>Local authority</i>	<i>Private sector</i>	<i>United Nations entities</i>	<i>Total</i>
Foundation non-earmarked	–	–	1 289.1	–	–	–	–	1 289.1
Foundation earmarked	58.5	337.7	5 890.5	2 263.2	–	–	594.7	9 144.6
Technical cooperation	650.1	–	10 541.9	7 522.4	218.4	920.0	9 670.4	29 523.2
Total	708.6	337.7	17 721.5	9 785.6	218.4	– 920.0	10 265.1	39 956.9

Table 3

Voluntary contributions, by region

(Thousands of United States dollars)

<i>Component</i>	<i>African States</i>	<i>Asia-Pacific States</i>	<i>Eastern European States</i>	<i>Latin American and Caribbean States</i>	<i>Western European and other States</i>	<i>Global</i>	<i>Total</i>
Foundation non-earmarked	528.0	215.8	–	–	545.3	–	1 289.1
Foundation earmarked	951.8	957.1	–	268.9	6 372.1	594.7	9 144.6
Technical cooperation	288.3	10 160.3	–	1 589.3	7 814.9	9 670.4	29 523.2
Total	1 768.1	11 333.2	–	1 858.2	14 732.3	10 265.1	39 956.9

II. Performance of core funds

5. Foundation non-earmarked contributions and United Nations regular-budget appropriations are the core resources of UN-Habitat.

A. Foundation non-earmarked fund

6. The resources of the Foundation non-earmarked fund, also known as the Foundation general-purpose fund, are allocated against budget priorities approved by the Executive Board of UN-Habitat.

7. Traditionally the main source of Foundation non-earmarked fund revenue has been non-earmarked contributions from Member States. The Foundation non-earmarked fund constitutes the main source of funding for the implementation of the UN-Habitat strategic plan for mandated normative work, executive direction and management and a baseline level of programme support.

8. The approved budget for 2023 was \$3.1 million. As is indicated in annex I, total revenue for the period amounted to \$1.4 million. Expenses for the period totalled \$1.0 million, consisting of \$0.6 million in post costs and \$0.4 million in operating expenses, resulting in a net operational surplus of \$0.4 million. A statutory operational reserve of \$3.0 million is provided for in line with paragraph 11 of Executive Board decision 2022/5. Revenue expenses and closing net assets for the Foundation non-earmarked fund for the years 2014–2023 are shown in table 4 and the following figure.

Table 4
Revenue expenses and closing net assets for the Foundation non-earmarked fund
 (Thousands of United States dollars)

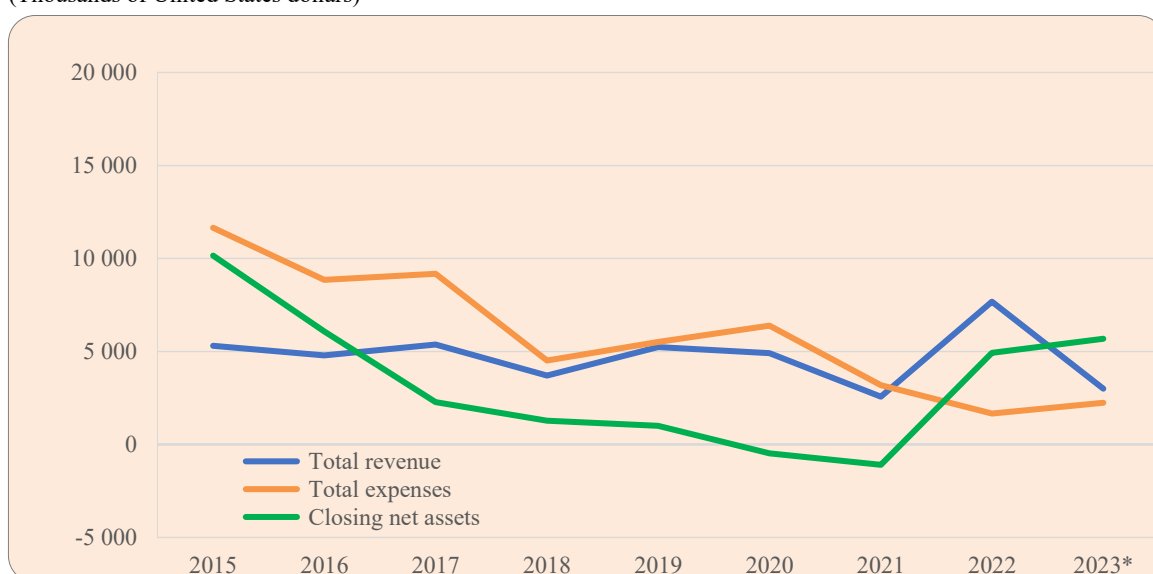
Description	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023 ^a
Total revenue	7 610.0	5 307.0	4 785.0	5 373.0	3 699.0	5 239.0	4 916.0	2 570.0	7 677.0	3 152.0
Total expenses	8 134.0	11 651.0	8 851.0	9 182.0	4 519.0	5 518.0	6 396.0	3 185.0	1 662.0	2 239.0
Closing net assets	16 498.0	10 154.0	6 088.0	2 279.0	1 280.0	1 001.0	(479.0)	(1 094.0)	4 922.0	5 835.0

^a Projected data.

9. The figure below shows the gradual decline, on average, in revenue in the years prior to 2023 alongside an average decline in expenses. Despite the implementation of the financial austerity plans, expenses exceeded revenue in the years prior to 2023, which resulted in unsustainable deficit spending and an ensuing steady decline in net assets. In 2022 contributions reached their highest level since 2014, and with reinvigorated expense controls in place, UN-Habitat reported its first surplus in more than a decade. In addition, the Foundation non-earmarked fund returned to solvency.

Trends in the Foundation non-earmarked fund

(Thousands of United States dollars)



* Projected data.

10. In 2017 the secretariat approved a loan of \$3.0 million from the programme support account to the Foundation non-earmarked fund. In 2022 an initial repayment of \$0.5 million was made.

B. Regular-budget fund

1. Section 15

11. An appropriation approved by the General Assembly is provided to UN-Habitat under section 15 (Human settlements) of the United Nations regular budget. In 2023 the appropriation amounted to \$13.3 million in the form of an authorization to spend against specific items within a set budgetary allocation. Post costs accounted for 94.9 per cent of the \$6.4 million expenses recorded by 30 June 2023.

2. Sections 23 and 35

12. UN-Habitat is also allocated resources under section 23 (Regular programme of technical cooperation) and section 35 (Development account) of the United Nations regular budget. The 2023 appropriations under section 23 were \$1.4 million, of which \$0.5 million had been spent by the end of the period, and the appropriations under section 35 were \$1.6 million, of which \$0.8 million had been spent by the end of the period.

C. Programme support fund

13. The 2023 programme support budget approved by the Executive Director totalled \$10.0 million. Total programme support revenue as at 30 June 2023 amounted to \$5.6 million. Total expenses for the same period amounted to \$3.6 million. Post costs represented 46.7 per cent of total expenses.

14. Programme support resources are generated through the charge levied as a percentage of direct earmarked expenses in accordance with administrative instruction ST/AI/286. The charge is intended to recover the incremental indirect costs associated with supporting earmarked activities, and thus to ensure that the additional cost of supporting activities financed by earmarked contributions is not paid from the core funds intended for the implementation of the approved work programme. Revenue expenses and closing net assets for the programme support fund for the years 2014–2022 are shown in table 5.

Table 5

Revenue expenses and closing net assets for the programme support fund

(Thousands of United States dollars)

Description	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Total revenue	11 942.0	11 341.0	11 000.0	9 975.0	11 543.0	10 400.0	12 709.0	12 189.0	12 876.0	10 050.4
Total expenses	12 241.0	10 536.0	8 966.0	10 277.0	12 514.0	12 700.0	13 304.0	12 270.0	10 363.0	7 109.5
Closing net assets	12 843.0	13 648.0	15 981.0	15 679.0	14 887.0	12 587.0	11 992.0	11 911.0	14 762.0	17 702.9

15. As is mentioned above, \$3.0 million was loaned to the Foundation non-earmarked fund from the programme support account in 2017. An initial repayment of \$0.5 million was made in 2022.

III. Performance of earmarked funds

A. Foundation earmarked fund

16. Contributions from Member States and other donors to the Foundation earmarked fund are intended for the implementation of specific activities in the work programme that are consistent with the mandate and work programme of UN-Habitat. Such activities generally comprise global thematic and multi-country projects.

17. The approved 2023 budget for Foundation earmarked resources was \$39.1 million. Total revenue from Foundation earmarked contributions before refunds to donors was \$10.5 million, which includes voluntary contributions of \$9.1 million from various donors as listed in annex III. Net revenue after refunds to donors amounted to \$9.3 million. Total expenses incurred during the period were \$20.1 million. As is indicated in annex I, the gross fund balance (gross project balances) at the end of the reporting period amounted to \$82.7 million, including a reserve of \$4.0 million. The reported deficit is notional, as it results from the utilization of part of the project resources carried over from 2022.

B. Technical cooperation fund

18. Technical cooperation resources are earmarked voluntary contributions from Member States and other donors for the implementation of specific technical activities at the country and regional levels consistent with the mandate and work programme of UN-Habitat.

19. The approved 2023 budget for technical cooperation was \$96.7 million. As at 30 June 2023, total revenue before refunds to donors was \$33.1 million, mainly from voluntary contributions amounting to \$29.5 million. Net revenue after refunds to donors amounted to \$28.1 million, while expenses were \$45.9 million. As is indicated in annex I, the gross fund balances (gross project balances) at the end of the period amounted to \$264.0 million, including a reserve of \$11.4 million.

IV. Summary

20. Regular-budget allocations from assessed contributions remain the main source of core funding for the implementation of the annual work programme. During the reporting period, 84.2 per cent of core revenue came from the regular budget, while 15.8 per cent of core revenue came from Foundation non-earmarked funds. The Foundation non-earmarked fund's revenue of \$1.4 million represents 45.1 per cent of the \$3.1 million budget approved by the Executive Board.

21. As at 30 June 2023, the programme support account had an operational surplus of \$2.0 million. The prevailing administrative instructions are for programme support resources to be used to finance the indirect support provided to the activities of programme support, programme development and project management.
22. With regard to earmarked funds, the Foundation earmarked fund had a deficit of \$10.8 million as at 30 June 2023, and the technical cooperation fund had a deficit of \$17.8 million. Those deficits arose from timing differences relating to multi-year projects.
23. A statement of financial performance showing the revenue, expenses, fund balances and reserves for each funding segment is set out in annex I. The status of Foundation non-earmarked contributions for the years 2016 to 2023 is set out in annex II, while annex III shows the status of earmarked voluntary contributions as at 30 June 2023.

Annex I

Statement of financial performance for the period ended 30 June 2023, by segment

(Thousands of United States dollars)

Category	Sources of funds/funding segments										Intersegment elimination	Grand total	
	REGB	FNDN	FNDE	TECH	PRGS	Subtotal	RPTC	DEVT	EOSB	Subtotal			Total
R01. Assessed contributions	6 425.5	–	–	–	–	6 425.5	462.7	587.9	–	1 050.6	7 476.1	–	7 476.1
R02. Voluntary contributions	–	1 289.1	8 370.5	19 938.9	–	29 598.5	–	–	–	–	29 598.5	–	29 598.5
R03. Other transfers and allocations	–	–	774.1	9 584.3	–	10 358.4	–	–	–	–	10 358.4	–	10 358.4
R04. Refunds to donors	–	–	(1 196.0)	(4 908.2)	–	(6 104.2)	–	–	–	–	(6 104.2)	–	(6 104.2)
R05. Programme support revenue	–	–	–	–	5 287.7	5 287.7	–	–	–	–	5 287.7	5 287.7	–
R06. Investment revenue	–	138.6	1 330.0	3 374.9	334.0	5 177.5	–	–	352.7	352.7	5 530.2	–	5 530.2
R07. Other revenue	–	9.4	23.4	120.4	–	153.2	–	–	–	–	153.2	–	153.2
Total revenue	6 425.5	1 437.1	9 302.0	28 110.3	5 621.7	50 896.6	462.7	587.9	352.7	1 403.3	52 299.9	5 287.7	47 012.2
E01. Post costs	6 056.8	639.7	–	–	1 321.7	8 018.2	–	–	–	–	8 018.2	–	8 018.2
E02. Other staff costs	40.9	–	10 537.8	16 441.7	208.3	27 228.7	403.0	2.4	–	405.4	27 634.1	–	27 634.1
E03. Hospitality	–	–	–	–	–	–	–	–	–	–	–	–	–
E04. Consultants and experts	127.6	–	–	–	0.7	128.3	22.2	398.7	–	420.9	549.2	–	549.2
E05. Travel of representatives	–	–	–	–	–	–	–	–	–	–	–	–	–
E06. Travel of staff	101.5	119.1	1 756.6	1 825.0	39.7	3 841.9	23.4	32.0	–	55.4	3 897.3	–	3 897.3
E07. Contractual services	40.2	31.7	1 001.2	11 524.4	1 894.8	14 492.3	6.6	51.5	–	58.1	14 550.4	–	14 550.4
E08. General operating expenses	40.8	129.8	1 485.7	4 988.9	69.8	6 715.0	2.4	37.8	(8.7)	31.5	6 746.5	–	6 746.5
E09. Supplies and materials	2.7	–	1.1	149.7	2.4	155.9	53.0	0.8	–	53.8	209.7	–	209.7
E10. Furniture and equipment	15.0	15.4	209.9	658.7	0.1	899.1	4.9	–	–	4.9	904.0	–	904.0
E11. Grants and contributions	–	(0.9)	4 867.9	9 720.1	17.2	14 604.3	(52.8)	64.7	–	11.9	14 616.2	5 287.7	9 328.5

Category	Sources of funds/funding segments										Intersegment elimination	Grand total	
	REGB	FNDN	FNDE	TECH	PRGS	Subtotal	RPTC	DEVT	EOSB	Subtotal			Total
E12. Other expenses	–	15.2	263.5	628.2	45.0	951.9	–	–	4.0	4.0	955.9	–	955.9
Total expenses	6 425.5	950.0	20 123.7	45 936.7	3 599.7	77 035.6	462.7	587.9	(4.7)	1 045.9	78 081.5	5 287.7	72 793.8
Surplus/(deficit)	–	487.1	(10 821.7)	(17 826.4)	2 022.0	(26 139.0)	–	–	357.4	357.4	(25 781.6)	–	(25 781.6)
Gross fund balances (1 Jan. 2023)	–	4 922.0	93 493.0	281 823.0	14 050.9	394 288.9	–	–	(19 368.0)	(19 368.0)	374 920.9	–	374 920.9
Gross fund balances (30 Jun 2023)	–	5 409.1	82 671.3	263 996.6	16 073.0	368 150.0	–	–	(19 010.6)	(19 010.6)	349 139.4	–	349 139.4
Statutory operating reserves	–	3 000.0	4 023.0	11 360.0	2 932.0	21 315.0	–	–	–	–	21 315.0	–	21 315.0
Net fund balances (30 Jun 2023)	–	2 409.1	78 648.3	252 636.6	13 141.0	346 835.0	–	–	(19 010.6)	(19 010.6)	327 824.4	–	327 824.4

Abbreviations: DEVT – development account (S.35); EOSB – end-of-service and employment benefits; FNDE – Foundation earmarked; FNDN – Foundation non-earmarked; PRGS – programme support; REGB – regular budget; RPTC – regular programme of technical cooperation (S.23); TECH – technical cooperation.

Note: “R02. Voluntary contributions” and “R03. Other transfers and allocations” are both voluntary contributions.

Annex II**Status of voluntary contributions to the Foundation non-earmarked fund as at the specified dates**

(United States dollars)

<i>No.</i>	<i>Contributor</i>	<i>31.12.17</i>	<i>31.12.18</i>	<i>31.12.19</i>	<i>31.12.20</i>	<i>31.12.21</i>	<i>31.12.22</i>	<i>30.06.23</i>
1.	Algeria	–	–	–	10 000	10 000	–	–
2.	Angola	–	–	–	–	–	400 000	–
3.	Argentina	–	–	–	–	–	–	–
4.	Azerbaijan	–	–	–	–	–	3 000 000	–
5.	Barbados	14 815	14 815	14 700	14 706	15 000	14 814	–
6.	Benin	–	–	–	–	–	–	47 993
7.	Botswana	–	50 000	20 000	40 000	20 000	20 000	–
8.	Burkina Faso	–	–	16 886	–	17 590	–	32 457
9.	Burundi	–	–	–	–	–	–	10 000
10.	Chile	5 000	5 000	5 000	–	–	–	–
11.	China	350 000	350 000	350 000	350 000	350 000	350 000	–
12.	Côte d'Ivoire	25 000	–	–	–	–	–	–
13.	Czechia	6 892	6 547	6 463	6 731	6 820	6 022	–
14.	Dominican Republic	–	–	–	4 975	–	6 000	–
15.	Egypt	–	–	–	–	50 000	–	–
16.	Eritrea	–	–	–	–	–	–	–
17.	France	–	–	225 220	227 740	–	528 346	–
18.	Germany	–	–	–	184 049	174 419	1 028 807	545 256
19.	Guinea	–	–	–	–	–	41 030	–
20.	Haiti	9 910	10 000	–	–	–	–	–
21.	India	100 000	100 000	150 000	145 455	100 000	–	100 000
22.	Iraq	–	–	50 000	–	–	–	–
23.	Israel	10 000	–	3 800	–	–	3 000	–
24.	Italy	–	–	–	–	118 906	–	–
25.	Japan	117 136	–	34 950	31 455	31 458	28 312	30 011
26.	Kenya	68 306	206 678	96 398	99 975	100 000	100 000	100 000
27.	Kiribati	–	25 000	–	–	50 000	–	–
28.	Malawi	–	–	10 000	20 000	10 000	–	–
29.	Malaysia	–	1 200 000	–	–	–	1 000 000	–
30.	Mali	–	–	9 653	–	10 012	–	–
31.	Mauritius	–	–	–	–	25 000	–	25 000
32.	Mexico	–	–	–	500 000	500 000	50 000	–
33.	Myanmar	10 000	–	–	9 980	–	–	–
34.	Namibia	150 000	–	–	–	–	–	150 000
35.	Nigeria	–	–	–	75 000	–	–	–
36.	Norway	593 014	632 631	2 356 129	2 180 130	–	–	–
37.	Pakistan	–	6 000	6 000	5 941	5 992	5 843	5 824
38.	Philippines	15 000	25 000	2 500	50 000	50 000	50 000	50 000
39.	Republic of Korea	87 596	89 204	80 378	84 365	84 066	70 033	–
40.	Rwanda	–	–	–	–	10 000	–	–

<i>No.</i>	<i>Contributor</i>	<i>31.12.17</i>	<i>31.12.18</i>	<i>31.12.19</i>	<i>31.12.20</i>	<i>31.12.21</i>	<i>31.12.22</i>	<i>30.06.23</i>
41.	Senegal	–	–	9 988	44 868	–	–	–
42.	Sierra Leone	10 000	–	–	–	–	–	–
43.	Singapore	–	–	50 000	–	–	30 000	30000
44.	Slovakia	–	–	–	–	–	–	–
45.	Somalia	–	–	–	–	–	–	2 500
46.	South Africa	283 560	150 000	160 000	150 000	160 000	160 000	160 000
47.	South Sudan	–	–	40 000	–	–	–	–
48.	Spain	–	–	977 000	–	–	52 975	–
49.	Sri Lanka	25 000	25 000	23 000	25 000	25 000	–	–
50.	Türkiye	–	–	–	–	200 000	–	–
51.	United Republic of Tanzania	–	9 886	–	–	–	–	–
52.	United States of America	692 000	672 974	650 000	650 000	812 997	700 000	–
53.	Zambia	24 970	7 820	–	–	–	–	–
54.	Zimbabwe	–	–	–	–	–	–	–
	Total	2 598 199	3 586 555	5 348 065	4 910 370	2 937 260	7 645 182	1 289 131

Annex III

Status of earmarked voluntary contributions as at 30 June 2023

(Thousands of United States dollars)

<i>Contributor</i>	<i>United Nations regional groups</i>	<i>Foundation earmarked</i>	<i>Technical cooperation</i>	<i>Total</i>
Adaptation Fund Board	Group of Western Europe and other States	–	954.0	954.0
Alwaleed Philanthropies	Asia-Pacific Group	–	350.0	350.0
Argentina	Latin American and Caribbean Group	–	1 339.4	1 339.4
Brazil	Latin American and Caribbean Group	–	181.8	181.8
Cameroon	African Group	48.7	254.6	303.3
China	Asia-Pacific Group	–	150.0	150.0
Democratic Republic of Congo	African Group	383.1	–	383.1
Dubai Municipality	Asia-Pacific Group	–	150.3	150.3
European Commission	Group of Western Europe and other States	2 083.8	6 333.7	8 417.5
Finland	Group of Western Europe and other States	50.6	–	50.6
Fondation Botnar	Group of Western Europe and other States	68.8	–	68.8
Fukuoka International Exchange Foundation	Asia-Pacific Group	–	160.1	160.1
Germany	Group of Western Europe and other States	1 296.6	77.0	1 373.6
Here Be Dragons Investment Group	Group of Western Europe and other States	–	140.0	140.0
HSBC Bank Middle East Limited	Asia-Pacific Group	–	920.0	920.0
Teknikföretagen i Sverige	Group of Western Europe and other States	58.5	–	58.5
India	Asia-Pacific Group	–	50.0	50.0
Instituto Pereira Passos (Prefeitura da Cidade do Rio de Janeiro)	Latin American and Caribbean Group	–	68.1	68.1
Italy	Group of Western Europe and other States	657.1	–	657.1
Japan	Asia-Pacific Group	510.9	7 040.1	7 551.0
Jordan	Asia-Pacific Group	18.4	–	18.4
Kingdom of Saudi Arabia	Asia-Pacific Group	–	748.2	748.2
Kuwait Fund for Arab Economic Development	Asia-Pacific Group	–	234.7	234.7
Monaco	Group of Western Europe and other States	–	246.9	246.9
Morocco	Asia-Pacific Group	15.0	–	15.0
Mozambique	African Group	–	33.7	33.7
Netherlands (Kingdom of the)	Group of Western Europe and other States	39.6	–	39.6
Norway	Group of Western Europe and other States	153.8	–	153.8
Republic of Korea	Asia-Pacific Group	412.8	356.9	769.7
Sandals Foundation Limited	Latin American and Caribbean Group	268.9	–	268.9

Spain	Group of Western Europe and other States	73.4	6.0	79.4
Sweden	Group of Western Europe and other States	1 684.9	–	1 684.9
Switzerland	Group of Western Europe and other States	25.6	57.3	82.9
Tunisia	African Group	500.0	–	500.0
United Nations entities (includes One United Nations Fund)	Global	594.7	670.4	10 265.1
World Bank	Group of Western Europe and other States	179.4	–	179.4
Zambia	African Group	20.0	–	20.0
Total		9 144.6	29 523.2	38 667.8