

# Member States Induction Meeting

Strategic Plan 2020 - 2023



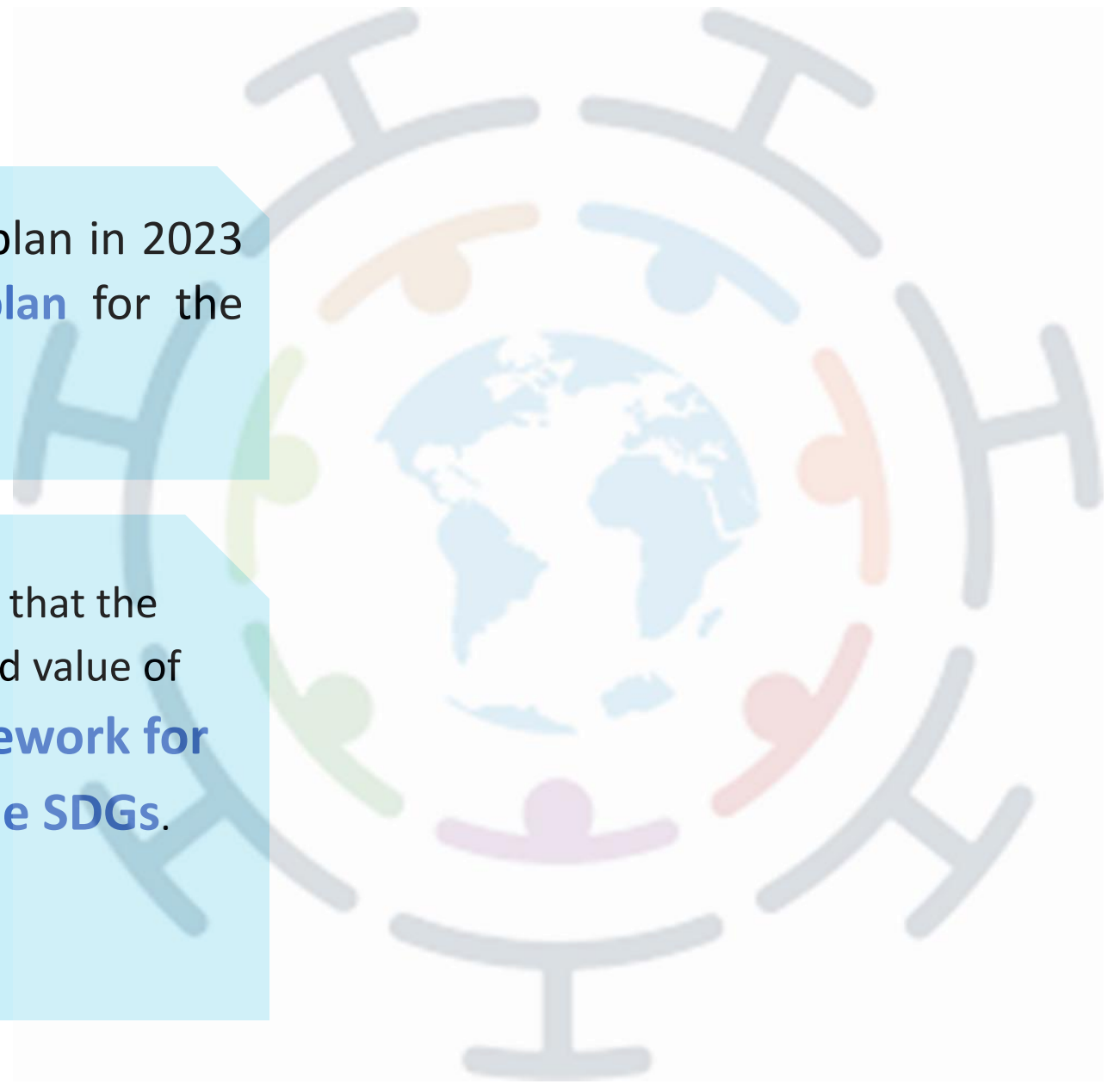
Åsa Jonsson,  
Chief a.i., Strategic Planning, Monitoring and Reporting Branch  
31 January 2022

**UN**  **HABITAT**  
FOR A BETTER URBAN FUTURE

# | Strategy

The strategy for delivering the programme plan in 2023 continues to be driven by the **strategic plan** for the period **2020–2023**, now extended to **2025**

The mid-term review of the Strategic Plan found that the COVID-19 pandemic demonstrated the continued value of the strategic plan, which serves both as a **framework for recovery** and as a road map for **achieving the SDGs**.



# UN-HABITAT STRATEGIC PLAN 2020-2025

A better quality of life for all  
in an urbanizing world

Vision

UN-Habitat promotes transformative change in cities and human settlements through knowledge, policy advice, technical assistance and collaborative action to leave no one and no place behind

Mission

**Sustainable urbanization is advanced as  
a driver of development and peace, to improve living conditions for all**

Objective



DOMAIN OF CHANGE

1

Reduced spatial inequality and poverty in communities across the urban - rural continuum

Increased and equal access to basic services, sustainable mobility and public space

Increased and secure access to land and adequate and affordable housing

Effective settlements growth and regeneration



DOMAIN OF CHANGE

2

Enhanced shared prosperity of cities and regions

Improved spatial connectivity and productivity

Increased and equitably distributed locally generated revenues

Expanded deployment of frontier technologies and innovations



DOMAIN OF CHANGE

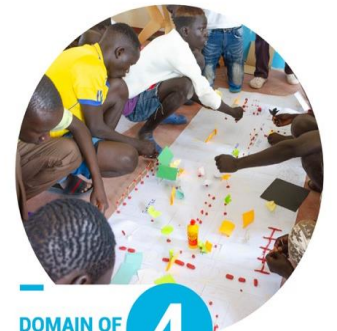
3

Strengthened climate action and improved urban environment

Reduced greenhouse gas emissions and improved air quality

Improved resource efficiency and protection of ecological assets

Effective adaptation of communities and infrastructure to climate change



DOMAIN OF CHANGE

4

Effective urban crisis prevention and response

Enhanced social integration and inclusive communities

Improved living standards and inclusion of migrants, refugees and internally displaced persons

Enhanced resilience of the built environment and infrastructure

Outcome Areas



## DOMAIN OF CHANGE 1

Reduced spatial  
inequality and poverty in  
communities across the  
urban - rural continuum

Increased and equal access to  
basic **services**, sustainable  
**mobility and public space**

Increased and secure access to  
land and adequate and affordable  
**housing**

Effective settlements growth and  
**regeneration**









## DOMAIN OF CHANGE 2

Enhanced shared  
prosperity of cities and  
regions

Improved spatial **connectivity** and  
**productivity**

Increased and equitably  
distributed **locally generated**  
**revenues**

Expanded deployment of frontier  
**technologies** and **innovations**





DRÖMSCENARIO

PLATSEN IDAG

PLATSEN IDAG

DRÖMSCENARIO

program

WHAT WE CAN DO







## DOMAIN OF CHANGE 3

Strengthened climate  
action and improved  
urban environment

Reduced greenhouse gas  
**emissions** and improved **air  
quality**

Improved **resource efficiency**  
and protection of **ecological  
assets**

Effective adaptation of  
**communities** and  
**infrastructure** to climate  
change









## DOMAIN OF CHANGE 4

Effective urban crisis  
prevention and response

Enhanced **social integration** and  
inclusive communities

Improved **living standards** and  
inclusion of migrants, refugees  
and internally **displaced persons**

Enhanced **resilience** of the built  
environment and infrastructure









PASKA  
Kampung  
Kebun

UNITED NATIONS

UN-HABITAT

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## Social Inclusion and Cross-cutting Thematic Areas



Human Rights

Gender

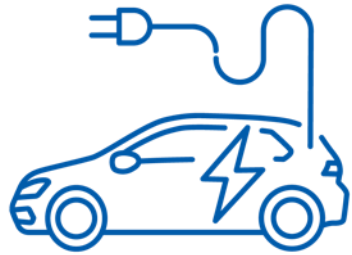
Children, youth and older persons

People living with disabilities

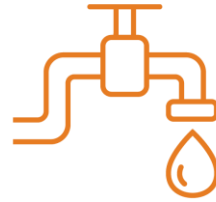
Resilience

Safety

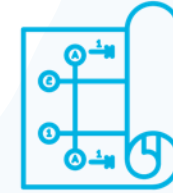
# An integrated way of working



Climate smart urban mobility



Enhancing secure tenure, access to basic services and living conditions for forcibly displaced people through improved municipal finance



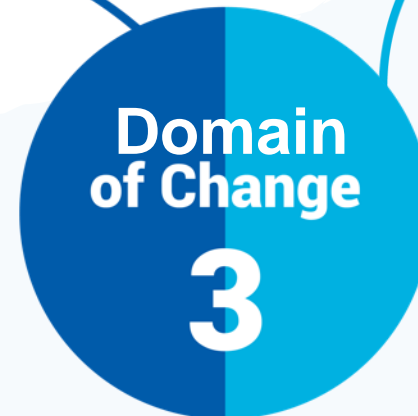
Urban planning that reactivates economic growth, decreases density, and contributes to reduced CO<sub>2</sub> emissions



Reduced spatial inequality and poverty in communities across the urban - rural continuum



Enhanced shared prosperity of cities and regions



Strengthened climate action and improved urban environment



Effective urban crisis prevention and response



The restoration of the Nairobi River river system regenerates inner city neighbourhoods, supports local economies, provides green and public spaces and a safe network of walkways and bicycle paths, and manages storm water

## **FLAGSHIP PROGRAMME**

### **Inclusive, vibrant neighbourhoods and communities**

Employing urban regeneration as a tool to reduce spatial inequalities and achieve the social, economic, and environmental transformation of deprived areas within a city

- 1 Enhanced awareness and capacities of national and local authorities and partners to put people at the centre of urban regeneration policies and projects
- 2 Strengthened legal and institutional environments that enable community participation and effective remedies for breach of rights
- 3 Improved quality of life in cities and communities while preserving cultural heritage and ecological assets



The United Nations Innovation and Technology Centre in Hamburg, Germany supports smart cities strategies and challenge-driven innovation

## **FLAGSHIP PROGRAMME**

### **People-centred Smart Cities**

Development of Global Guidelines on People-centred Smart Cities

Support to 10 cities in developing innovative solutions and smart cities programmes and launched

People-Centered Smart Cities Playbooks empower local governments to take a multi-stakeholder approach to digital transformation that realises sustainability, inclusivity, prosperity and human rights for the benefit of all



Climate change vulnerability and risk –  
A guide for community assessments,  
action planning and implementation

**FLAGSHIP PROGRAMME**  
**RISE-UP: Resilient Settlements for the Urban Poor**

Leveraging large-scale investment to build urban adaptation and climate resilience in global hotspots of vulnerability and addressing issues of spatial inequality

- 1 Pro-poor climate resilience mainstreamed in global, national, and local climate strategies and policies & finance architecture with clear recognition of fundamental rights
- 2 Increased investment and financing to inclusive pro-poor and non-discriminatory adaptation projects in global vulnerability hotspots
- 3 Enhanced capacity among all levels of government and core partners to effectively coordinate action towards building the resilience of the urban poor





In Afghanistan, over 18,000 households (24 per cent female-headed) were registered and benefited from improved tenure security through formal land registrations

## **FLAGSHIP PROGRAMME**

### **Inclusive Cities – Enhancing the Positive Impact of Urban Migration**

Supporting local and national authorities to create inclusive and non-discriminatory urban environments for all people

Strengthened urban and territorial systems to respond to rapid population movements, enabling social, cultural and economic development and migrants' inclusion in cities and reducing root causes of migration and displacement

Strengthened capacity of local authorities, benefitting both host and migrant communities and strengthened social cohesion between host and migrant communities.



An integrated approach in 1,000 cities:

- evidence-based policymaking
- digitized tools
- digital capacity support
- technical backstopping
- matchmaking finances with catalytic projects that are aligned with the SDGs.

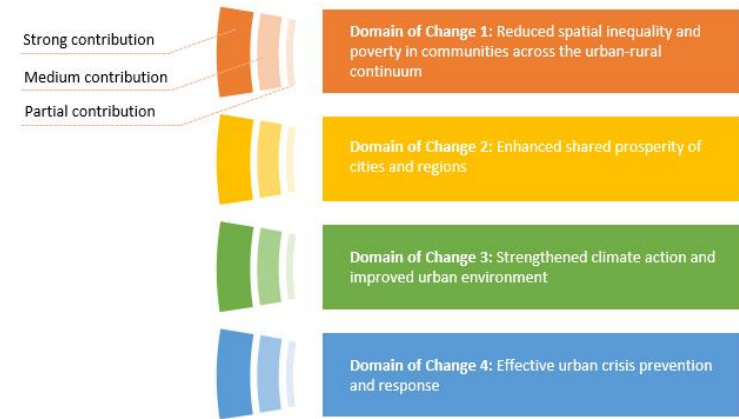
## FLAGSHIP PROGRAMME SDG Cities

**The data track:** VLRs and the Urban Monitoring Framework bring together data to monitor implementation of the SDGs and identify priorities.

**The capacity development track:** Diagnostic tools such as the SDGs' Project Assessment Tool directs cities to relevant training programmes and technical resources.

**The investment track:** A city investment facility supports upstream project design to ensure projects' alignment with SDGs, financial feasibility and match to financing sources.

# UN-Habitat Strategic Plan 2020-2023 Contribution to the SDGs



## Transformative commitments of the New Urban Agenda



IMPLEMENTING  
THE NEW  
URBAN AGENDA

Sustainable urban development for  
social inclusion and ending poverty;

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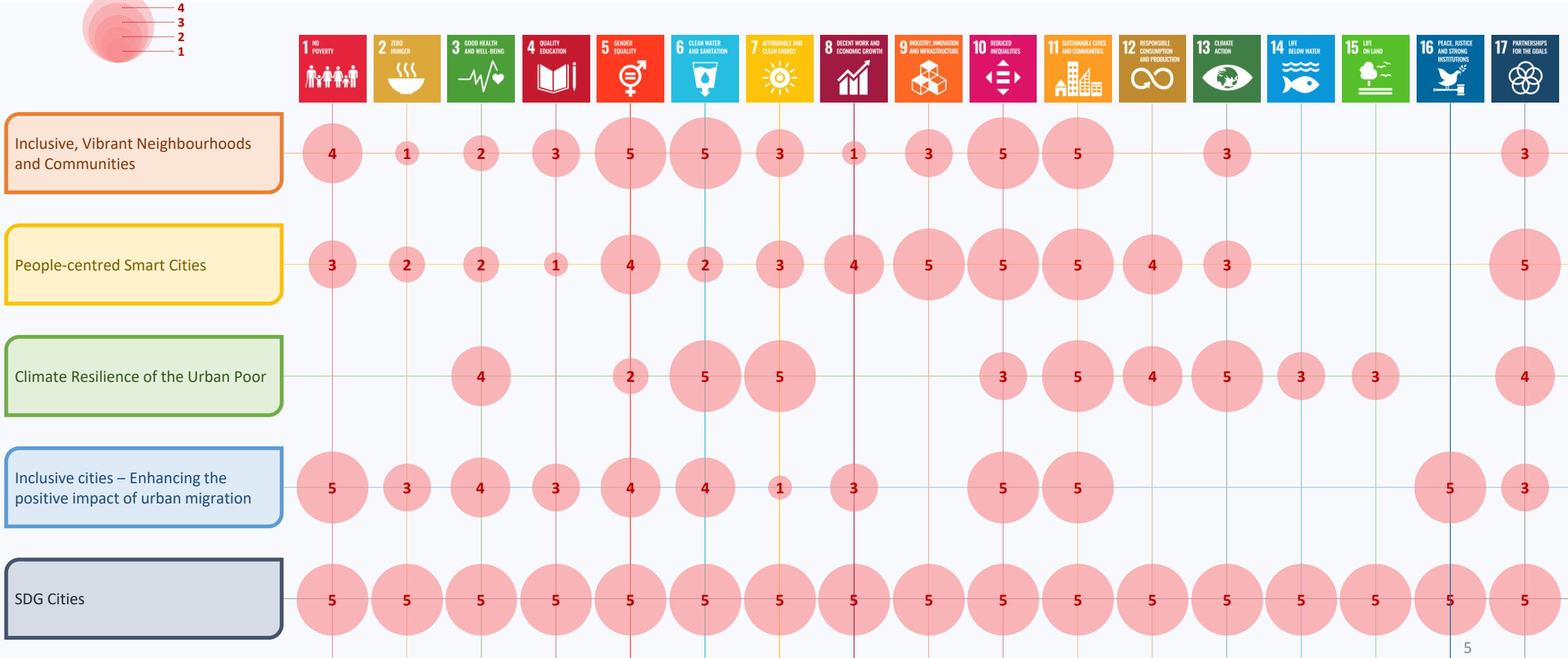
Sustainable and inclusive urban  
prosperity and opportunities for all

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Environmentally sustainable and  
resilient urban development



Notes: Number and the size of the circle indicates how strongly the Flagship Programme contributes to an SDG.





## Recalibrating the Strategic Plan 2020-2025

A **three-lens approach** enables UN-Habitat to rebalance investment and establish a better connection to knowledge, assets and capacities through an integrated way of working.

1:  
Responding to new vulnerabilities and risks in cities

2:  
Adapting the function and form of cities to respond to current and future crises

3:  
Supporting long-term socioeconomic urban recovery

The approach will guide further analysis of the Programme's normative and operational portfolio and its contribution to the strategic plan.

# Thank you

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