

# THE STRATEGIC PLAN

2020-2023

UN HABITAT



# COMMITTEE OF PERMANENT REPRESENTATIVES TO UN-HABITAT

Informal consultations with the Executive Director on the draft outcomes towards the high-level mid-term review of the CPR

REGIONAL GROUP FOR AFRICAN STATES

Maimunah Mohd Sharif  
Executive Director



UN HABITAT  
FOR A BETTER URBAN FUTURE

# Provisional Agenda for the Regional Group Briefing

---

1. Opening remarks by the Chair of the regional group
2. Status update on UN-Habitat by the Executive Director including expectations for the upcoming high-level midterm review of the CPR and discussions on recommendations on the implementation of the 2020-2023 Strategic Plan
3. Questions, answers and discussions and guidance from Member States
4. Any Other Matters

Agenda item 2. Status update on UN-Habitat by the Executive Director including expectations for the upcoming high-level midterm review of the CPR and discussions on recommendations on the implementation of the 2020-2023 Strategic Plan



# | Overview of High-Level Midterm Review (MTR) of the CPR

## Objective

First open-ended high-level midterm review from 29 June to 1 July 2021.

Main agenda: Mid-Term Review (MTR) — Agenda item 2 complemented by agenda items 3-5 including updates on the NUA Quadrennial Report, Ministerial Declaration, Habitat Assembly Resolutions.



UNITED  
NATIONS

HSP

HSP/OECPR.2021/2

UN HABITAT

Committee of Permanent  
Representatives  
to the United Nations  
Human Settlements  
Programme

Distr.: General  
1 April 2021  
Original: English

Committee of Permanent Representatives to the  
United Nations Human Settlements Programme  
First open-ended meeting/  
High-level midterm review  
Nairobi, 29 June–1 July 2021  
Item 2 of the provisional agenda\*  
Midterm review of the implementation of the strategic

Activate Windows  
Go to Settings to activate Windows



# | Brief background of the midterm review

## Objective of the Midterm Review

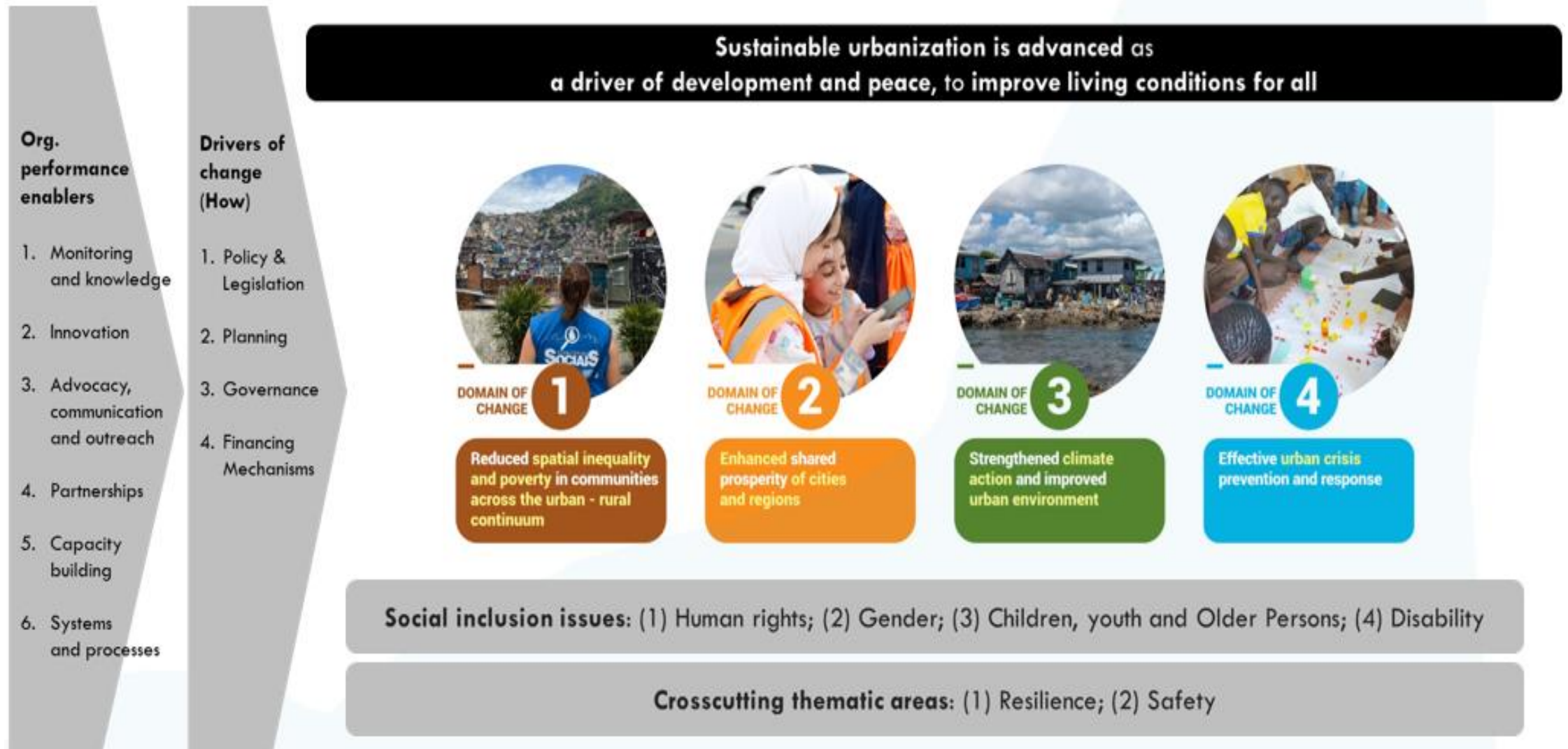
1. To present achievements, challenges, gaps, and learning from the first 18 months of the implementation of the Strategic Plan 2020-2023 (SP20-23).
2. To seek the guidance of the Member States on the strategic direction for the final two years of the SP 2022-23.
3. To seek guidance from Member States to define areas of UN-Habitat focus which will enable them to recover from the crisis and accelerate progress towards the Sustainable Development Goals.

## Legislative Authority:

- General Assembly resolution 73/239 pursuant of General Assembly 72 / 226
- Report of the Open-ended Working Group established by the Chair of the Committee of Permanent Representatives to UN-Habitat pursuant to General Assembly resolution 72/226 (A/73/726)
- UN-Habitat Assembly Resolution 1/1 on UN-Habitat Strategic Plan for the period 2020-2023, rules 23 and 29 of the rules of procedure of the UN-Habitat Assembly (HSP/HA.1/HLS.2)



# OVERVIEW OF THE STRATEGIC PLAN



# | Methodology and Scope of the midterm review of implementation the Strategic Plan

## Methodology and Scope

- Covering period 2 years after adoption, 15 months into implementation (January 2020-March 2021).
- Internal assessment on lessons learned and achievements with all divisions and regional structures
- Analysis of drivers, results areas and outcomes
- Stock-taking of all results areas towards 2023: achievements, challenges, gaps, opportunities
- Implementation of the organization's revised structure to 'stress test' delivery of the strategic plan 2020-2023
- An independent external evaluation will be conducted in the first quarter of 2022.

## Key documents considered / reviewed

- UN-Habitat Strategic Plan 2020-2023
- Annual Progress Report 2019 and 2020
- Reports of Executive Board
- Reports of the Ad-hoc working group on programmatic, budgetary & administrative matters
- Recommendations from full-cycle evaluation review of UN-Habitat's Strategic Plan 2014-2019
- External evaluations conducted in 2020



# Overview of Results of the Annual Report 2020

- Response to the COVID-19 pandemic
- Driving the global discourse on sustainable urban development
- Reaching the most vulnerable by improving living conditions in informal settlement
- Establishing new partnerships and innovative funding mechanisms
- Production and launching of flagship programmes and key publications

## PROGRESS



## CHALLENGES



- Imbalance in uptake of the five flagship programmes
- Unbalanced core and non-core funding
- Weak integration of cross-cutting issues
- Delayed operationalization of results framework
- Funding challenges to establish approved organizational structure and to stand up monitoring/evaluation systems

**Programmatic advancements** data collection; global urban monitoring framework; refined knowledge component; UN system-wide strategy on SUD; accelerated innovation & learning

**Improved process & Systems** accountability & strategic alignment with PRC; results-based management policy; risk management & accountability framework

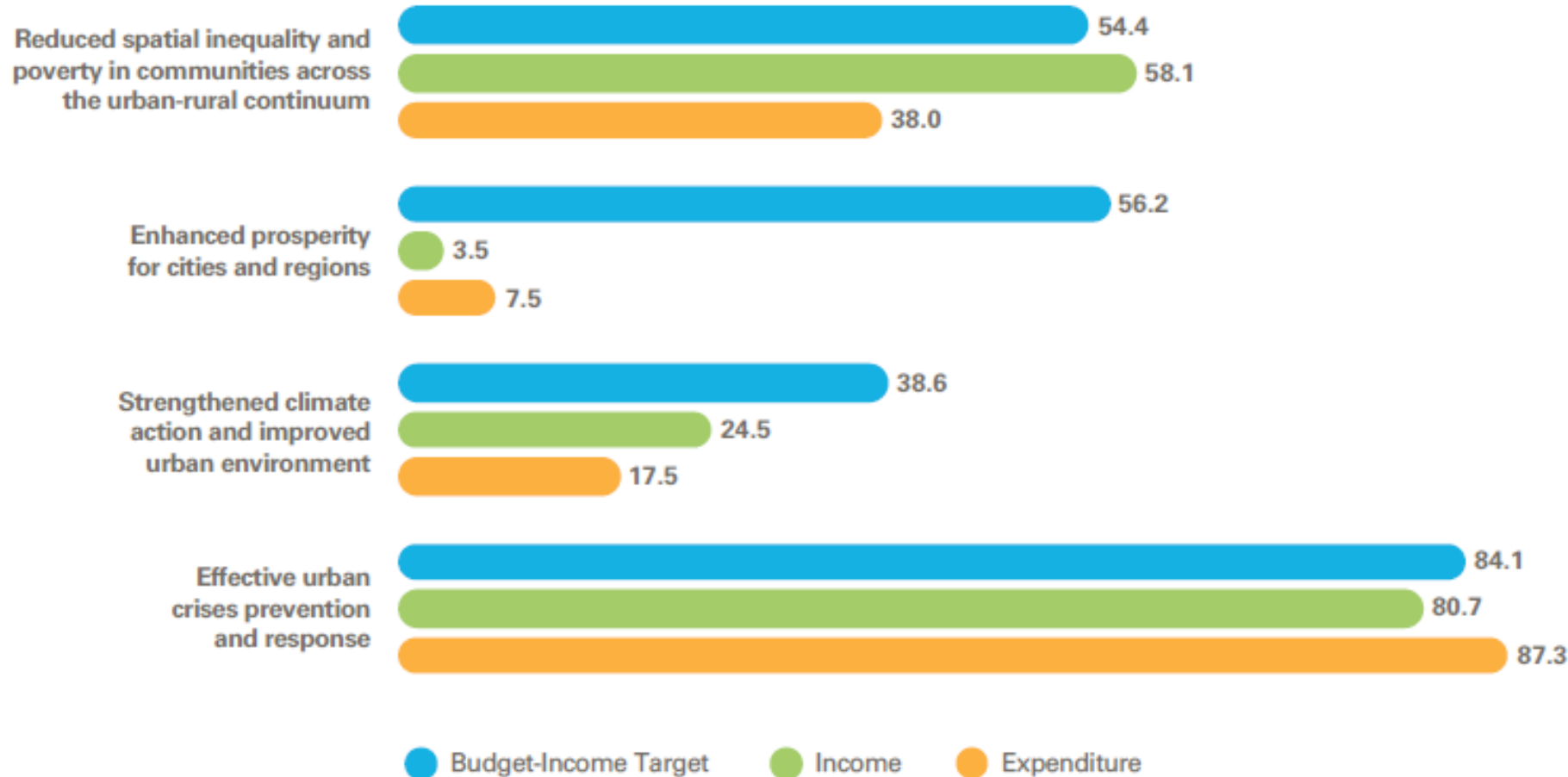
**Enhanced financial systems** Cities Investment Facility; resource mobilization strategy; Sustainable human settlements foundation

## OPPORTUNITIES





# Financial performance in 2020 by subprogramme



# | Way Forward, Strategic Plan 2022-23

The Strategic Plan remains a vital and robust instrument to guide UN-Habitat in the next period.

Based on experience and learning, and change in global context, UN-Habitat is seeking Member States' guidance to recalibrate areas within the Strategic Plan with the aim to provide support to Member States aligned to their priorities and challenges in this period of pandemic recovery.

## PROPOSED LENS TO INFORM CONSIDERATION OF MEMBER STATES RECALIBRATION OF UN-HABITAT STRATEGIC PLAN 2022-23

**Responding to new vulnerabilities and risks in cities, made visible during 2020-21**

**Preparing cities in terms of function and form to address potential risks and hazards, adapting to the future in terms of resilience and climate change.**

**Creating conditions for long-term social and economic city recovery**



# Proposed outcomes to be possibly considered by the CPR during its high-level midterm review

The first informal consultations with Member States on proposed draft outcomes will take place on Tuesday 22 June 2021, as recommended by the Bureau during its meeting held on 17 June 2021

- 1. Draft Recommendation 2021/1: Implementation of the resolutions adopted by the UN-Habitat Assembly at its first session**
  - a) Implementation of resolutions adopted by the UN-Habitat Assembly at its first session
  - b) Enhancing Capacity Building in a Covid-19 and post-Covid-19 world
  - c) Stakeholders engagement and Sustainable Development Goals localization in support of the Decade of Action
  - {Placeholder : } d) Implementation of the Ministerial Declaration
- 2. Draft Recommendation 2021/2: Implementation of Resolution 1/1 on the UN-Habitat Strategic Plan for the period 2020-2023**
- 3. Draft Recommendation 2021/3: Secretary-General's Quadrennial Report on the Implementation of the New Urban Agenda, the High-Level Meeting of the General Assembly to assess progress in the implementation of the New Urban Agenda, and the eleventh session of the World Urban Forum**
- 4. Draft Recommendation 2021/4: Dates and Agenda of the second session of the UN-Habitat Assembly and the dates and agenda for the next Open-Ended CPR meeting.**
  - a) Dates and Agenda of the second session of the UN-Habitat Assembly
  - b) Dates and Agenda of the next open-ended meeting of the Committee
- 5. Draft Decision 2021/5: Election of officers of the Bureau of the Committee of Permanent Representatives for the term 2021-2023**



# Call for Actions: Two Key Areas

---

## Urbanization in Africa

- Another 2.25 billion people to urban areas by 2050
- 90% increase in Asia and Africa
- What areas of SP 2020-2023 are helpful to MS during rapid urbanization

## Local 2030

- Implementation of NUA > Localizing SDGs
- Need champions at the highest level from Africa for SDG 11
- Future of Cities

High Level Meeting & WUF in 2022



THANK  
YOU

UN  HABITAT  
FOR A BETTER URBAN FUTURE



[www.unhabitat.org](http://www.unhabitat.org)